

# T Caymanian Times

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Complimentary

## WEATHER FORECAST



80°/76°F

Partly sunny

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Expense reduction tips

# We are Proud of Them



► Proud of them: Greysheal Bent receives a Proud of Them rosette from Miss Teen, Latecia Bush

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## Progress made in developing framework to combat fraud

The report "Fighting Corruption in the Cayman Islands," issued by the Office of the Auditor General (OAG) today assesses if the mechanisms for preventing corruption in the Cayman Islands are effective.

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► Sue Winspear, Auditor General

# Health Ministry Supports YMCA

A dozen staff from the Ministry of Health spent an evening volunteering at Bodden Town Primary School last month.

Their aim was to support and help raise awareness for the Extended After-School Programme (EASP) that the YMCA operates for government schools across the Cayman Islands.

In the holiday spirit the team from the Ministry, which has previously pitched in with other community efforts such as clean-ups, opted this time to focus on giving back to the children of the Cayman Islands.

As such the group spent the afternoon and early evening at the school working with the 75 children who take part in the different activities which the programme offers at the Bodden Town Primary venue. The volunteers from the Ministry assisted with homework and then a range of activities that included: STEM, literacy and KidFit.

"It was a chance to give back as we know that the YMCA is always happy



► Higher Executive Officer Stewart Watt demonstrates a science experiment to students. Assistant Human Resources Manager Christina Ross looks on

to have volunteers", Ministry of Health Chief Officer Jennifer Ahearn comments.

The wider EASP programme provides after-school programming for approximately 1300 participants at nine sites that serve 15 government primary and

high schools in Grand Cayman and Cayman Brac.

At the primary school level the programme consists of five core components.

... Continued story on page 7



SEVEN MILE BEACH  
WATERFRONT  
WALKERS ROAD  
TOWN CENTRE PLAZA  
RED BAY

ORIGINAL  
CHICKEN  
FRIES



NEW CRISPY  
pretzel  
CHICKEN FRIES

# EDITORIAL

## Ministry and Department of Education's Tribute to Joanna Clarke

"The contribution that Ms. Joanna Clarke made to education in the Cayman Islands is immeasurable, her impact on the lives of thousands of students indelible. As an educator, a colleague, a citizen, a friend, she set a standard to which we all should aspire. We are all better for having known her and worked with her. She will be sorely missed." – Hon. Minister for Education, Juliana O'Connor-Connolly.

Ms. Joanna Faith Clarke obediently accepted her call to Education in the Cayman Islands when she responded in 1964 to a two-year secondment from the Ministry of Education in Jamaica. On arriving in the Cayman Islands, she was welcomed by the late Mr. Clifton Hunter and Mr. Vernon Jackson. This began a 50-year relationship with the Cayman Islands which became her second home.

Her first appointment was at the George Town Primary School where she worked for three years in the Infant Department under the leadership of Mrs. Aileen Mc Field. In 1967 she was promoted to the post of Principal of Savannah Primary where she served for sixteen years. In 1983 she was again promoted to the post of Language Arts Curriculum Officer for Primary and Middle schools and was assigned to The Department of Education Services.

Ms. Clarke loved all her students; she had a voracious passion for teaching and learning and did whatever it took to ensure that her students were successful. Many of us would have heard numerous stories of students who were impacted by her passion for education. According to Dr. Martin Luther King, "Intelligence plus character is the goal of true education." Ms. Clarke lived by this tenet and under her leadership, character building played an instrumental role in edu-

cation. She engrained in all her students the highest ethical and moral principles which would take them through the journey of life. A vast number of the island's notable professionals, too numerous to mention, have benefitted from the experience and expertise of this esteemed educator. As a testament to her inspiration, distinguished service and commitment to education in the islands, two of her past students have initiated scholarships and awards in her memory – the Joanna Clarke Awards Foundation which was introduced in 2007 and the Award for the Top Student in Language Arts at Savannah Primary.

Ms. Clarke was described as a very supportive and encouraging administrator who was diligent in ensuring that all young Caymanians who entered the teaching profession under her supervision were successful as future educators of the Cayman Islands. Ms. Clarke was well loved and valued by all parents particularly those of Savannah Primary where she spent an extensive period of time.

During her tenure at the Department of Education Services, she was considered a vanguard in Education as she vigorously reshaped the future of Language Arts teaching at all Primary schools. She introduced a new Language Arts Curriculum that was supported by the Simon and Schuster Reading scheme. The four strands of Language Arts were always dominant and included the importance of proper penmanship, fluent speaking with ardent listening, comprehensive creative writing and the importance of fluent reading. In those days there was no spell check, so spelling played a critical role in any student's life and Ms. Clarke never forgot to remind her students

about the importance of spelling in developing their future careers.

She also assisted her colleagues with testing and assessment as accountability for student performance was of utmost importance. As Education Officers, they were responsible for introducing the annual California Achievement Test (CAT) as well as the National achievement test (NAT) that was done annually. Colleagues recalled her hosting them for dinner at her home after a gruelling week of testing. She clearly exemplified the spirit of an avid team player who included all friends and family in any education initiative whether it was her studies or a project that promoted and profiled the teaching of Language Arts.

Joanna Clarke's outstanding contributions to education in the Cayman Islands included the introduction of Reading Week and the Annual Book Fair, the Annual Standardised Reading test and the introduction of Adult Education classes at the Department of Education Services. This initiative was later extended to various companies such as CUC and Cable and Wireless who responded positively and started their individual Adult Education classes to improve literacy in the workplace.

Ms. Clarke was a life-long learner who kept abreast of any developments in Language Arts and attended a myriad of annual International Reading Association (IRA) conferences to ensure that the Cayman Islands was always aware of any changes in this discipline. On her return, she held many professional development sessions to upskill teachers and give them new tools. Ms. Clarke also initiated the Cayman Islands Reading Association which was an affiliation of the International Reading Association.



► Ms. Joanna Clarke

This consummate professional worked diligently and dutifully for the Department of Education, for 30 sterling years under four Chief Education officers before retiring in 1994. She however continued to share her passion for shaping young minds while she served as Education Programme Coordinator at the Young Parents Programme for another 14 years.

According to Sachs, "To live in hearts we leave behind is not to die". The Ministry of Education and the Department of Education Services celebrate the life of this exemplary educator. Joanna Faith Clarke has left a legacy for students, parents and teachers in the Cayman Islands to emulate. Her work will live on forever as we salute her for her untiring, committed, and outstanding service of 44 years in education in the Cayman Islands. May her soul rest in peace. 🌐

# COMMUNITY NOTICE

## Statement from Governor's Office on Fraudulent Social Media Accounts

It has come to our attention that a bogus LinkedIn account has been set up using His Excellency The Governor's personal information. Moreover a number of people have been contacted from the bogus account requesting contributions to support a charity.

The account entitled "Governor at Cayman Islands" is wholly fabricated. If anyone receives this type of communication from an account by that name they should ignore it, especially any correspondence which suggests donating money to a fund. The Governor would never use social media for such a purpose.

The matter has been reported to both LinkedIn and the Royal Cayman Islands Police Service.

The RCIPS reminds the public to exercise caution when using any social media platform, including LinkedIn. Persons should also be wary of requests from public figures which seem suspicious, especially if these include



► Martyn Roper, Governor of the Cayman Islands

solicitations for financial details or other personal information.

The Governor does have a LinkedIn account set up some years ago which carries his correct title and has over 500 followers. The URL for this account is <https://www.linkedin.com/in/martyn-roper-obe-78806793>.

Anyone who may have received such messages should contact the Financial Crimes Unit by emailing [RCIPS.FCU@gov.ky](mailto:RCIPS.FCU@gov.ky). 🌐

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When you feel like quitting think about why you started.



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# CAYMAN'S ONLY SOLAR PLANT ACQUIRED BY BMR ENERGY

*The country's utility-scale solar facility contributes to national renewable energy goals and resilience*

"We are pleased to establish operations in the Cayman Islands and contribute to its transition to renewable energy," said Bruce Levy, CEO of BMR Energy. "Our team is looking forward to driving facility operations to boost efficiency to deliver as much clean energy as we can for the community and look forward to expanding our Cayman operations in the future."

BMR Energy, a developer, owner and operator of clean energy projects in the Caribbean and Latin America, announced on Jan 9th, of its acquisition of a 5 MW (AC) solar plant in the Cayman Islands from Entropy Cayman Solar I. The Virgin Group company will take over all operations of the country's only utility-scale solar project and the power purchase agreement with the local utility, Caribbean Utilities Company, Ltd. (CUC).

The Bodden Town Solar Farm includes a total of 21,690 photovoltaic panels and has been operational since July 2017. The facility is sited on a former rock quarry, recovering this location to generate clean, renewable energy without impacting undisturbed areas on the island. All power generated by the Bodden Town Solar Farm will contribute to the grid's peak load of about 110 MW and provide power to more than 800 homes.

BMR is working closely with CUC to provide reliable renewable energy to end users supporting the Cayman Islands' national target of supplying 70 percent of electricity from renewable sources by 2037. As an island vulnerable to climate change, the Cayman Islands are also part of the Paris Agreement and have signed a mandate to make the transition to renewables.

"The Bodden Town Solar Farm, the first utility-scale partnership for CUC, has provided our customers with clean energy since 2017," said Sacha Tibbetts, Vice President Customer Services & Technology for CUC. "We look forward to working together with BMR Energy on the continued operation of the Solar Farm. CUC's aim is to have 25 percent of energy on the grid come from renewable energy sources by 2025 and to meet the objectives and targets of the National Energy Policy over the longer term."

This announcement builds on momentum from a successful year for BMR Energy. Throughout 2018, BMR Energy, a Virgin Group company, continued to

work towards Richard Branson's goal of accelerating renewable energy adoption and building a cleaner, more resilient energy future for the Caribbean and Latin America. BMR dedicated much of the last year restoring existing solar projects that endured damage during the 2017 hurricane season and exploring new promising markets for renewable energy in the region. BMR currently has projects in the U.S. Virgin Islands, Guatemala, Jamaica and now the Cayman Islands.

The company's 4 MW (AC) Spanish Town St. Croix solar facility, a hurricane-damaged solar project acquired in June 2018, has experienced strong operations since BMR repaired the facility and brought it back online on November 8, 2018.

The company's 36 MW Jamaica Wind Project also achieved record-breaking generation in terms of both availability and output. High winds and successful day-to-day operations allowed the wind farm to exceed BMR's annual projections for 2018 by more than 10 percent.

BMR Energy is actively working on the development of additional projects throughout the Caribbean and Central America. The company expects to see increased activity during 2019 as more countries begin to implement their renewable energy programs.

### About BMR Energy

BMR Energy, a Virgin Group investment, is a developer, owner and operator of clean energy projects in the Caribbean and Latin America. BMR Energy's solution-minded team brings its industry expertise to efficiently executing projects that deliver affordable, sustainable energy generation. For more information, visit [www.bmrenergy.com](http://www.bmrenergy.com).

### About Virgin Group

Virgin is a leading international investment group and one of the world's most recognized and respected brands. Conceived in 1970 by Sir Richard Branson, the Virgin Group has gone on to grow successful businesses in sectors including mobile telephony, travel &



► Cayman Islands Utility-Scale Solar Farm

transportation, financial services, leisure & entertainment and health & wellness.

### About CUC

Caribbean Utilities Company, Ltd., known locally as "CUC", commenced operations as the only electric utility in Grand Cayman on May 10, 1966. The Company currently has an installed

generating capacity of 161 megawatts ("MW"). The record peak load of 105.6 MW was experienced on August 29, 2017. CUC is committed to providing a safe and reliable supply of electricity to over 29,000 customers. The Company has been through many challenging and exciting periods but has kept pace with Grand Cayman's development for over the past 50 years.



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1st Place - Marcus Cumber Cup  
2nd Place - McKeever Bush Community Shield

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Cayman is home to many people with substance abuse. As a community we can all make a difference in the lives of those individuals.

# Cayman is so very Proud of Them

Twelve young people, part of the Proud of Them program, were presented with their awards during a wonderful banquet at the George Town Yacht Club. Proud of them is a twice yearly awards which recognizes the achievements of young people in the Cayman Islands. All the young people between the ages of 10 and 25 have attained significant achievement in the fields of academics, sports, culture, business or community service. It is an initiative led by the National Youth Commission and the Ministry of Education, Youth, Sports, Agriculture and Lands, and is driven by the community through a public nomination process. To date 120 youth have been recognized through 10 rounds of nominations, which began in 2013. MC for the evening was Mr. Joel Francis, Chairperson of the Proud of them Committee.

Each of the awardees received a certificate, a financial award, and will have their photos photograph will be featured for six months on billboards across the Cayman Islands. The awardees belonging to the five categories were as follows: Career, Diego Smith; Academics, Dominic Owens, Jade Barnard, Nathan McCoy, Allison Flores-Hernandez, Shannon Williams, Isabella Hall; Business, Julisa Dilbert; Community Service, Greysshell Bent, Tarec Francis; and Sports, Jillian Crooks and Jorel Bellafonte.

One of the Community Service awardees, eighteen-year old Greysshell Bent,



► MC Joel Francis



► Chekya Tatum



► Julisa Dilbert

had worked hard for four years in John Gray High School's Key Club, a service club for young people. "I was first told about the Key Club by my Social Studies teacher, Ms. Eldemire," Ms Bent said. "I Started as Chairperson, and then went on to become Secretary and then President." Eventually, Ms Bent excelled in her work, and took a lead role in all five of Cayman's Key Clubs, and helping to organize important community events such as providing dinners for the elderly, or helping the Kiwanis with their yearly Santas Landing event for children.

Julisa Dilbert, 23, was recipient of the Proud of them Business Award, after starting a successful pet-care business, Happy Paws Cayman, at the age of just 19. The business now employs nine people, and provides a comprehensive pet care service on all three islands. "I always encourage our employees to love and care for the clients pets as if they were their own," Ms Dilbert said.

Before each of the awards were presented by Hon. Juliana O'Connor-Conolly, Minister for Education, one of the very first recipients of the program, Chekiya Tatum, gave some remarks. Having

gained the award for Academics back in 2013, Ms. Tatum spoke about her subsequent journey: "I recently went through a very low point in my life, where I wasted too much time comparing myself to others and feeling good enough. As Theodore Roosevelt said, 'Comparison is the thief of joy.' None of us travel through life in the same way, I mean, imagine how it would be if we were all good at the same thing. We each have our own uniqueness. Don't compare yourself to others. I can assure you that once you accept your purpose, and walk in it, that's where your joy will be." 🌐



► Jorel Bellafonte receives his award from Hon Juliana O'Connor-Conolly, with (left) Barbara Conolly, Councillor of Education and Youth, and (right) Cetonya Cacho, Acting Chief Officer



► Proud of Them: a banquet in their honor

## Opposition leader shares "Alliance" vision

Leader of the Opposition, Hon. Ezzard Miller, recently shared his vision of forming an "Alliance" rather than a political party, where independent thinkers will feel free to voice their opinions, and offer solutions to problems. The idea of the alliance would be to encourage people to bring ideas to the table, without fear, so that "as adults," the best solutions could be found:

"In my first press thing after I became Leader of the Opposition, I talked about two things. I talked about the existing group of the five of us working to earn the respect and the confidence of the people that we are privileged to represent; and to raise the whole level of the role of the whole Opposition in the Legislative Assembly, Because I don't think you can have good government without good opposition," he said.

"We divided up the members of the opposition into shadow ministries...I believe they have reached stage now

where we have earned the respect and confidence of the people and it is now time to start to put in place an organization that can offer candidates as an alternative to the (existing) Coalition.

Expanding on the concept of 'alliance' as opposed to 'party,' Mr. Miller said: "I am not looking for an organization where one or two or three people call all the shots and everybody toes the line. What I want to do is put together a group of independent thinkers who have the ability to look at the issues facing the country and sit down and analyze them and come to a consensus.

"Maybe we have different solutions to the same problem but what I am interested in is leading the group that has the ability to sit down as adults and look at the alternatives, look at the resources that are available to solve the problem. We are going to make sure we identify what the problem is, and we will propose a solution for the problem, not just

some politically expedient idea that may have some populous value. That's what I am hoping to build a people's alliance into.

"I want people to be involved in the process, and as wider cross section as possible...the way I want to do this, it cannot be done in six months," he said. "It Has to be a gradual process, that gives people time to get comfortable with each other and become tolerant of each other's views, even though they're different. You can disagree with me as leader; I am not going to punish you because you disagree with me.

"What we want to do is hear your opinion, and then we sit down and collectively come to a position. Even then, if you feel strongly about your little angle, I think you should have some freedom to express that angle, in those circumstances. The more alternatives and the more we let the public know the processes that are ongoing in develop-



► Leader of the Opposition, Hon. Ezzard Miller

ing policy, the more likely we are to get something that is aligned with the people, and that's the whole purpose of a peoples' alliance." 🌐

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# Lifting up the community with giving hearts



## Cayman National is proud to make a difference!

Every organisation has their own mission for the community, ours is to help the community grow through financial contributions and staff volunteerism.

### Initiatives supported in the 1<sup>st</sup> quarter:

- Cayman HospiceCare: Community Christmas Card
- Cayman Islands Crisis Center: Jingle Bell Walk/Run
- Cayman Islands Red Cross: Shelter Renovation Project
- Cayman National Cultural Foundation: "Moon on a Rainbow Shawl" Production
- Cayman Islands Chamber of Commerce: Earth Day Cleanup 2019
- Cayman Islands Conference of Seventh Day Adventist: Men and Family Ministries Series
- Cayman Islands Small Business Association: Small Business Expo 2018
- Celebrate Cayman: Beloved Table Dinner at Cayman Cabana
- Central Caribbean Marine Institute: Young Environmentalist Leadership Course (YELC) Program
- East End Primary School PTA: Afterschool Programmes
- Eco Divers Reef Foundation: Coral Restoration Program
- Edna M. Moyle Primary School: Community Christmas Outreach Project
- Family Resource Center: International Men's Day Men's Voice Documentary/Film
- Lean On Me Foundation: Christmas Food Drive Initiative
- Meals on Wheels: Turkey Trot 2018
- Radio Cayman: Breeze Fusion 5K Walk/Run 2018
- Rotary Club of Grand Cayman: Senior Citizens Boxing Day Party
- Special Olympics Cayman Islands: Eric Crutchley Memorial Golf Tournament 2019
- St. George's Anglican Church: PIN Programme
- Susan G. Komen: 3 Day Walk/Run
- Swimming for Cayman: Seven Mile Swimmers Travel Team
- The National Council of Voluntary Organisations: Radio Telethon 2018
- The Rotary Club of Grand Cayman: Third Annual Turtle Race Fundraiser
- The Singing Christmas Tree 2018
- Young Caymanian Leadership Awards 2018

For more information on our Corporate Social Responsibility visit [www.caymannational.com/about/community.html](http://www.caymannational.com/about/community.html) or email [communityinvolvement@caymannational.com](mailto:communityinvolvement@caymannational.com).



# Ideas for small spaces

Lots of people, especially if they live in one of Cayman's Condominiums, have very small gardens. But that is no reason why they shouldn't be just as lovely, in their way, as a big garden. A row of joined up homes in George Town, which backs onto an old strip of mature and overgrown woodland is a good example. Here you perhaps wouldn't have thought that anyone could do much with the narrow, communal strip of land at the back of the homes. But in reality, each homeowner or tenant has made it pretty, unique and wonderful. The

dense shade from the big trees beyond helps make it lovely and cool, even in the hottest weather, and when one of the residents, Wendy George, showed me around, back of her home it was like stepping into another, secret world.

When you have a small space, you need to make the most of everything. Hanging baskets and of course plenty of pots – not just on the patio, but on tables as well, are ways of keeping things pretty, and in order. Wendy had got a number of plants arranged in pots around a lovely tall silver thatch tree.

"This is my little herb and vegetable garden here. I've got mint; I've got a tomato plant coming up, too," Ms George said. "That's one kind of thyme (small leaved) and this is another kind (big leaved) of thyme as well," she said, "and this is basil, which is an old plant, but its done me pretty well," she said. It's certainly nice having fresh herbs growing just a few steps away from your kitchen, and of course, some kinds of plant, like basil, or hot scotch bonnet peppers can be pruned and then they come back again.

"That's Cilantro they use it for cooking fish and I like its lovely aroma," she said, rubbing a leaf between her thumb and forefinger. "Here is parsley and this is called chives or scallions...and this is my struggling kale plant. It's an experiment; I want to see if I can use it in salads."



► A neat little lawn, and plenty of different, shade-loving plants



► Plenty of pots and planters

Ms George even has a little lime tree, and next to it, a little lemon tree, each growing in a pot. At the back of her garden are the lovely, feathery fronds of the Areca palm, which forms a kind of visual screen. "This is my cherry tree, and the cherries are best when they are nice and dark," Ms George said.

Ms George likes to start plants growing from cuttings, and there is quite a lot of 'sharing' of cuttings going on between friends in the development. A few doors down, one of Ms George's neighbors also had some amazing ideas for small spaces. There were a total of four bird-baths there and the friend said she very much likes to see



► Tables can hold pots, too

all the birds coming there for a drink and the bright yellow bananaquits add a splash of color, while they are having a drink and a splash in the bird baths. Gardens aren't just about flowers, but animals like birds or even frogs and insects can add interest, too.

"It's a very shady area with the woods behind, so there's not a lot of sunlight, so one of the things I've focused on is getting variegated leaves," the neighbor explained. Variegated leaves are a way of introducing some color where flowering plants would find it difficult to grow, because there is not enough light for them. Ferns of course do well in the shade too, and look so lovely.

On the patio are plenty of plants growing in pots: "These are called the Crown of Thorns – they are pretty hardy, and do well here," the neighbor said. "Unfortunately we do suffer from some of the sooty mold from the trees which is all over the island. There is a nice little well-kept lawn, too.

Dwarf pineapples were growing in some borers and on a pot on the patio table, too. The neighbor is also growing Milkweed, which is the favorite food for monarch butterflies – so called because their chrysalis is distinguished by a wonderful golden 'crown' which surrounds them. Tadpoles too, were 'growing' in a plastic container full of rainwater: "I came out one morning and the bird baths were all full of tadpoles, so I just put them into a big tub to see what happens," she said. 🌍



► Pots help organize space



► Shade-loving flower

# Health Ministry Supports YMCA Afterschool Programme

... Continued story from page 1

nents: literacy, STEM, creative arts, KidFit and speciality clubs, such as: swimming, judo and dance. The high school programme focuses on leadership development, vocation and academic support. More than 30 clubs are available to high school students including: automotive, dance, karate, cooking, sewing and drama.

To assist with the delivery of the programme the EASP employs over 100 youth leaders and coordinators, 10 at Bodden Town Primary.

Thanking the Ministry for their contributions YMCA spokesperson Gillian Smith notes that the EASP has some 40 volunteers and community partners across the Islands. "Persons interested in volunteering should know that there's an EASP site in each district

eager for more volunteers," Ms Smith adds.

"It's so great to see the Ministry of Health directly supporting this important work in the community. When everyone does a little it really accomplishes a lot, and means a great deal to the kids in our community."

Individuals who wish to support youth programmes should visit the YMCA website for information about volunteer

opportunities and to complete the volunteer application form ([www.ymcacayman.ky/volunteering-with-the-y/](http://www.ymcacayman.ky/volunteering-with-the-y/)).

The group also hosts a couple of one-hour volunteer information sessions each month. These offer an opportunity to learn more about the Y and volunteer opportunities that suit each individual. In addition persons can email [volunteer@ymcacayman.ky](mailto:volunteer@ymcacayman.ky) or call 926-YMCA (9622) for more information. 🌐



▶ Chief Officer Jennifer Ahearn and four students learn through play



▶ Personal Assistant to the Minister Sharon Roberts and Senior Policy Advisor (Health) Janet Flynn were also on homework duty

## Progress has been made in developing a framework to combat fraud and corruption in the Cayman Islands but more needs to be done

... Continued story from page 1

The report looks at the progress made in developing a national framework for fraud and corruption, including legislation, anti-corruption bodies and policies and procedures.

"I am pleased to report that progress has been made in developing a national framework for fighting fraud and corruption in the Cayman Islands, including passing legislation, setting up anti-corruption bodies and extending the remit of others, and developing and strengthening government policies and procedures." Ms. Winspear notes. "However, these measures do not mean that the Cayman Islands are free from fraud and corruption."

The report highlights that the Cayman Islands has a range of legislation in place and uses a wide-ranging definition of corruption. It reports that the Anti-Corruption Commission and its work with

other agencies, including the OAG and the Royal Cayman Islands Police Service, play a significant role in the fight against fraud and corruption.

"The Cayman Islands now have a wide range of laws that contribute to the fight against corruption, including the Anti-Corruption Law," Ms. Winspear explains. "However, a key component in the legislative framework is missing. The Standards in Public Life Law, which was passed by the Legislative Assembly in 2014 has still not been brought in to force and I urge the Government to focus on doing this quickly"

The report also looks in more detail at the arrangements in place for preventing fraud and corruption in the planning sector, specifically the Department of Planning, Central Planning Authority and Development Control Board.

The Auditor General adds. "My Office reported a number of risks of corrup-

tion in the planning sector in 2015. I am pleased to note that changes have been made and operations are now more transparent, although there is still room for improvement"

More information about the report can be obtained by contacting Sue Win-

spear at (345) 244-3201 or Angela Cullen, Director of Performance Audit at (345) 244-3220.

This report and the original OAG reports on which this report is based are available at [www.auditorgeneral.gov.ky](http://www.auditorgeneral.gov.ky). 🌐



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# Walkers Expands Global Private Capital & Trusts Team

Walkers is pleased to announce that leading trusts lawyer, David Pytches, has re-joined the Cayman Islands office as a partner in the global Private Capital & Trusts group.


David, who practised at Walkers from 2005 to 2008, brings nearly twenty years' experience in wealth and succession planning and has worked in the Cayman Islands, Jersey and the Isle of Man. David's market leading experience further strengthens Walkers' top tier Private Capital & Trusts group which offers innovative, pragmatic and effective solutions for private and institutional clients.

Regularly ranked in Chambers and Partners and Legal 500, David is described by clients as "very easy to work with and comes up with strong solutions." Clients add that David's "transactions go seamlessly." Prior to re-joining Walkers, David led the Private Client and Trust practice at another offshore law firm and acted as in-house counsel to

Standard Bank's Wealth Investment Group in Jersey.

David advises institutional trustees and private clients on all aspects of Cayman and BVI wealth structuring, including the formation, administration and restructuring of trusts and foundations, charitable and philanthropic ventures, and wills and succession planning. He advises trustees on the exercise of their powers and assists them with complex decision making.

Cayman Managing Partner, Tim Buckley commented, "David not only brings a high-profile practice to our Private Capital & Trusts group, but adds to the breadth and depth of the firm's legal service offerings. We are delighted to have David re-join our firm."

Walkers' Private Capital & Trusts group has substantial experience working with high and ultra-high net worth individuals, their advisers, family offices and fiduciaries, private banks and leading financial institutions globally. 



► David Pytches

# Cayman Finance responds to Netherlands blacklisting

Cayman Finance finds as unusual a recent decision by the Kingdom of the Netherlands to break from other European Union member states to "blacklist" 21 jurisdictions, including the Cayman Islands, based simply on having a stated

corporate tax rate that the Netherlands has subjectively determined is too low.

As noted by the Cayman Islands Government, this action does not take into account Cayman's demonstrated adherence to international standards for

transparency or participation with the OECD's BEPS Inclusive Framework and ignores Cayman's engagement with the EU's Code of Conduct Group over the last two years to address their concerns regarding economic substance.

"While discussions and negotiations relating to this and other blacklists are government-to-government processes with the Ministry of Financial Services taking the lead with regard to the Cayman Islands response to this development, Cayman Finance stands ready to support the Government as we protect, promote, protect, develop and grow this important pillar of the Cayman Islands economy," said Cayman Finance CEO, Jude Scott.

"As such, we wholeheartedly reject this attempt to tarnish the reputation of the Cayman Islands and our financial services industry, which has been established as a premier global financial hub, efficiently connecting law-abiding users and providers of investment capital and financing around the world benefitting developed and developing countries," he added.

It is important to note that the Cayman Islands does not have double taxation treaties and therefore does not pose risk of aggressive tax avoidance. In addition, the Cayman Islands has had a Tax Information Exchange Agreement (TIEA) in place with the Netherlands since 2009, which facilitates the exchange of tax information to enable better tax collection by the Netherlands and support any investigations into alleged tax evasion. The Cayman Islands annually automatically exchanges information with tax authorities in over 100 countries under the OECD Common Reporting Standard framework.

The Cayman Islands is tax neutral and adds no additional tax to financial services transactions in its jurisdiction. Investee entities and investors are still subject to reporting and paying their




► Cayman Finance CEO, Jude Scott

home jurisdictions' relevant taxes. In addition, the Cayman Islands meets or exceeds globally accepted standards for transparency and cross border cooperation with tax authorities and law enforcement.

At the same time that the Dutch government has taken this unusual decision to give the Cayman Islands this classification, international policy makers continue to recognise the vital role Cayman's financial services industry plays as a strong partner in combatting corruption, money laundering, terrorist financing and tax evasion.

The definitions of tax havens by leading international organisations do not apply to the Cayman Islands as the legal, regulatory and legislative basis for the Cayman Islands financial services industry clearly demonstrates Cayman is a transparent, tax neutral jurisdiction and not a tax haven.

Cayman Finance encourages authorities in the Netherlands to consider all the facts before taking such a position about a globally beneficial and well-regulated jurisdiction like the Cayman Islands. 

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# Gas Price



Location	Gas Station	Regular	Premium	Diesel
East End	Eastern Star Rubis	4.34		4.5
NorthSide	Jack's Esso (Northside)	4.71	4.98	4.61
Bodden Town	Lorna's Rubis	4.34	4.7	4.59
Bodden Town	Mostyns Esso	4.4	4.77	4.31
Savannah	Savannah Rubis	4.39	4.74	4.54
Red Bay	Barcam (Red Bay)	4.46	4.77	4.4
Red Bay	On The Run (Red Bay)	4.4	4.77	4.46
George Town	Peanuts	4.39	4.69	4.34
George Town	Jose's Escape	4.38	4.67	4.59
George Town	Refuel	4.21	4.38	4.24
George Town	Esso Tigermart 4 Way Stop (JS H&B11)	4.4	4.77	4.48
George Town	Eastern Avenue Rubis	4.39	4.74	4.54
George Town	Walkers Rd. Rubis	4.39	4.74	4.5
George Town	On The Run (Mike's Walkers Rd.)	4.38	4.73	4.46
George Town	On The Run (Browns Industrial Park)	4.4	4.77	4.5
George Town	On The Run (Mike's 7 Mile)	4.38	4.73	4.46
West Bay Rd.	H & B1 Esso	4.4	4.77	4.48
West Bay Rd.	7 Mile Rubis	4.39	4.74	4.32
West Bay	Hell Esso	4.39	4.78	4.39
West Bay	Esso 4 Way Stop (Four Winds)	4.61	4.78	4.31
George Town	Scotts Landing		4.75	4.45
Cayman Brac	West End		5.14	4.92
Cayman Brac	Tib Mart		5.14	
Little Cayman	Village Square		6.03	5.82

<b>Lowest Prices</b>	Grand Cayman	<b>4.21</b>	<b>4.38</b>	<b>4.24</b>
<b>Highest Prices</b>	Grand Cayman	<b>4.71</b>	<b>4.98</b>	<b>4.61</b>

## Fuel expense reduction



**Peak Traffic** – Avoids peak traffic times. The extra time you spend in traffic burns additional fuel. Leave home earlier or ask your employer about flexi time.



**Tire Pressure** – Check the air pressure in your tires. Low air pressure increases fuel consumption.



**Frequent and fast acceleration** – Avoid heavy acceleration and drive low the speed limit. Frequent and swift acceleration burns fuel at a faster rate.



# Jamaica PM Says Plan to Secure Island is in Full Effect

Prime Minister Andrew Holness is reassuring the Jamaican public that Plan Secure Jamaica is in full effect.

He declared that the plans to reclaim control of Jamaica's security and safety followed a series of intense consultations with security experts and stakeholders.

Holness underscored that two critical issues – Plan Secure Jamaica and the continuation of security arrangements – were addressed during the two days of consultations with security chiefs.

"The plans will obviously include re-configuration of the security deployment but it will ensure that presence is maintained. It will ensure that there are operations undertaken within the context of regular policing and it will ensure that the public will continue to have a sense of safety and security particularly in those areas that have been badly affected by violence," he said.

Plan Secure Jamaica is a whole government plan which focuses effort on 10 strategic subject areas. It was tabled in Parliament by Prime Minister Andrew Holness in late 2016 and it was outlined in his budget presentation in 2017/2018.

Noting his understanding of public concern about the modus operandi following the expiration of the various States of Emergency (SOEs), the Prime Minister reiterated his hope that the Opposition People's National Party (PNP) would reconsider its position not to support extending the security measure.

"Hopefully we can reach to some understanding that would make the tools of the State of Public Emergency continue to be available for the benefit of the people of Jamaica," Holness said.

"We have lost an important tool, but we have not lost our motivation. The chiefs have met and they have committed to me and they will commit to the nation, to do as best as they can, using the regular policing powers. The country should note and bear in mind that we are not trying to use extraordinary powers as an excuse for not using regular policing powers. We're not looking for an easy way out."

In the meantime, Colonel Roderick Williams from the Jamaica Defence Force has been assigned to coordinate

the intensified implementation phase of Plan Secure Jamaica within the Office of the National Adviser (NSA).

Last December, the PNP voted against extending the SOEs in several areas, even as Prime Minister Holness reporting that there had been a 20 per cent reduction in murders across the island since the measures had gone into effect.

Opposition Leader Dr Peter Phillips had disagreed that the SOEs were vital and suggested that they could actually be unconstitutional. He noted that only four per cent of the nearly 4,000 people detained by the security forces had been charged with any serious crimes.

Holness and Dr Phillips on Wednesday held private discussions on security and crime management and agreed that a meeting of teams from the Government and Opposition will take place next Monday. They also agreed that, at that meeting, a date would be set for a meeting with other stakeholders. 🌐

# Barbados Utility Company Wants Hike in Electricity Rates

Barbados' lone electric utility has served notice it wants an increase in electricity rates.

The Fair Trading Commission (FTC) yesterday revealed it was notified by Barbados Light & Power Company Limited (BL&P) that it intended to submit a formal rate application by June.

BL&P confirmed the development, but said it was "exploring the possibility of applying for a rate review in the latter part of 2019".

The company sought its last such increase about ten years ago and rate increases were introduced in early 2010.

"The Fair Trading Commission has been advised by the Barbados Light

& Power Company Limited (BL&P) that the company will submit a formal rate application in the second quarter of 2019. As such, technical assistance will be required to support the Commission in undertaking its review of the application, relevant research and drafting of its decision on the matter," the FTC announced.

The regulator said consultants "will be required to submit a proposal by Monday, January 28, 2019" and it would "evaluate the proposals and will advise parties of its decision by February 15, 2019. (Nation Barbados) 🌐



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# SUDOKU

Sudoku is a number-placing puzzle based on a 9x9 grid with several given numbers. The object is to place the numbers 1 to 9 in the empty squares so that each row, each column and each 3x3 box contains the same number only once. The difficulty level of the Conceptis Sudoku increases from Monday to Sunday.

## Conceptis Sudoku

By Dave Green

6		7		4				3 1
1				7				
								9
	1		8		6			
3								5
			7		4		8	
9								
			5					6
5 3				1		8		4

Difficulty Level ★★★★★

5/25

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### Answer to previous puzzle

9	2	6	4	7	1	3	8	5
7	1	8	3	5	2	9	4	6
3	5	4	9	8	6	7	2	1
1	8	2	7	6	5	4	9	3
5	7	3	1	4	9	2	6	8
6	4	9	8	2	3	5	1	7
2	6	7	5	1	4	8	3	9
4	9	5	6	3	8	1	7	2
8	3	1	2	9	7	6	5	4

Difficulty Level ★★★

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## CROSSWORD

By THOMAS JOSEPH

- |                            |                      |
|----------------------------|----------------------|
| <b>ACROSS</b>              | <b>DOWN</b>          |
| 1 "Bonanza" son            | 1 Writer Balzac      |
| 5 Petty fight              | 2 Without contract   |
| 9 Cruller's kin            | 3 Took to court      |
| 10 Like bagels             | 4 Bill Murray movie  |
| 12 Big name in auto racing | 5 Satchel part       |
| 13 Stylishly quaint        | 6 "The Bells" writer |
| 14 Mariah Carey, for one   | 7 Ygraine's son      |
| 16 Roof part               | 8 Strenuous          |
| 17 Before, to bards        | 9 Takes in           |
| 18 Kids' shooters          | 11 Small grove       |
| 20 Pear variety            | 15 Kilauea, e.g.     |
| 22 Longing                 |                      |
| 23 Neckwear choice         |                      |
| 25 Leave speechless        |                      |
| 28 Respond                 |                      |
| 32 Radio offering          |                      |
| 34 Smelter supply          |                      |
| 35 Reactor part            |                      |
| 36 Cinema snack            |                      |
| 38 Stomach                 |                      |
| 40 — ease                  |                      |
| 41 Reserved                |                      |
| 42 Düsseldorf denials      |                      |
| 43 Owner's document        |                      |
| 44 — the line (obeyed)     |                      |

B	E	S	S	M	I	C	E		
A	V	A	I	L	A	D	A	M	S
Y	E	N	T	A	G	O	T	I	T
E	N	D	U	K	U	L	E	L	E
D	E	R	I	D	E	S	B	I	N
R	A	V	E	N	P	L	O	T	
B	E	D	B	O	A				
T	A	U	S	D	A	R	N	S	
I	L	L	D	I	R	E	C	T	S
D	A	L	L	I	E	D	H	E	H
A	M	O	O	N	O	P	E	R	A
L	O	C	K	E	T	A	T	E	R
S	K	I	D		S	T	O	P	

### Yesterday's answer

- |                         |                                  |
|-------------------------|----------------------------------|
| 19 Bravado              | 29 Wave, in Aussie surfing slang |
| 21 Philosopher Immanuel | 30 Gofer's job                   |
| 24 Milk carton words    | 31 Signs a lease                 |
| 25 Small herring        | 33 Tip over                      |
| 26 "What a shame!"      | 37 "Pinocchio" goldfish          |
| 27 "Rabbit, Run" writer | 39 Scottish river                |

THOMAS CROSSWORD BOOKS 1-8! Send \$4.75 (check/m.o.) for each book to 628 Virginia Dr., Orlando, FL 32803

	1	2	3	4	5	6	7	8		
9					10				11	
12								13		
14					15			16		
17				18				19		
20			21					22		
			23			24				
25	26	27			28			29	30	31
32				33				34		
35				36				37		
38				39				40		
41								42		
	43							44		

6-16



## Word Search

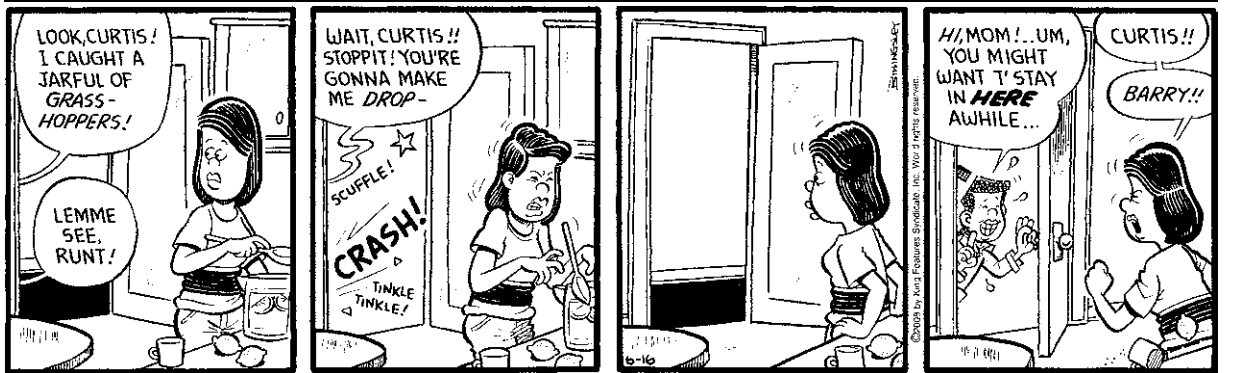
N	M	O	F	M	P	O	E	A	D	C	O	O	K	B
E	P	E	M	P	L	G	V	D	N	F	M	H	A	
S	P	N	V	O	W	N	F	E	G	C	B	U	U	L
D	A	V	P	S	S	O	R	N	I	S	A	V	D	B
N	I	W	R	A	D	C	A	M	C	U	Y	B	S	O
U	O	G	L	A	T	G	N	A	C	B	E	E	O	A
M	S	H	G	A	I	D	K	G	U	M	L	E	N	T
A	E	A	S	O	M	R	L	E	P	U	N	H	I	O
P	M	M	B	V	T	A	I	L	S	L	A	L	N	F
A	A	H	V	E	H	K	N	L	E	O	T	L	B	Z
N	D	U	H	I	R	E	A	A	V	C	S	O	A	V
S	B	D	C	N	B	I	W	N	B	P	D	I	H	G
O	E	Y	S	R	E	D	N	I	L	F	D	M	I	Y
T	T	T	O	C	S	W	H	G	N	E	S	N	A	N
O	F	R	O	B	I	S	H	E	R	L	I	I	H	U

Find the listed words in the diagram. They run in all directions – forward, back, up, down and diagonally.

- |          |          |           |          |
|----------|----------|-----------|----------|
| Amundsen | Da Gama  | Frobisher | Scott    |
| Balboa   | Darwin   | Hudson    | Soto     |
| Bering   | Diaz     | Magellan  | Stanley  |
| Cabot    | Drake    | Nansen    | Tasman   |
| Columbus | Flinders | Polo      | Vespucci |
| Cook     | Franklin | Ross      |          |

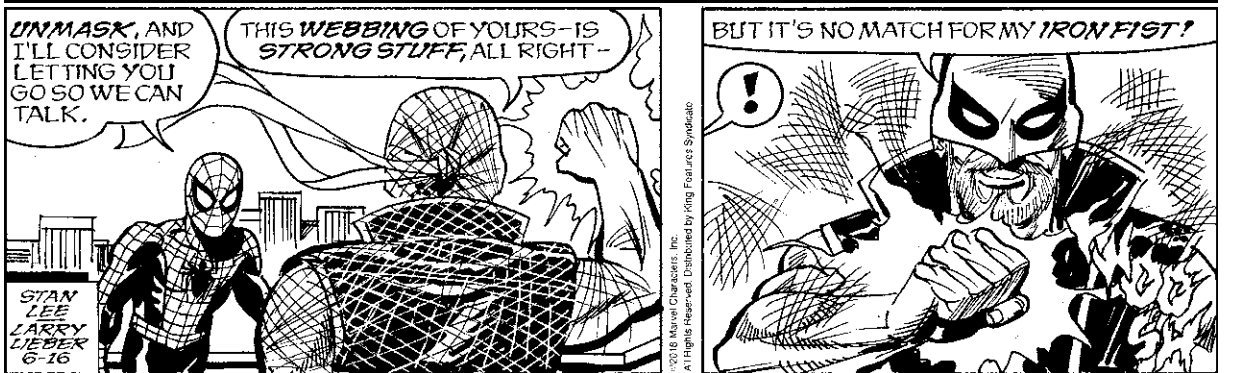
## CURTIS

By Ray Billingsley



## THE AMAZING SPIDER MAN

By Stan Lee



## JUDGE PARKER

By Woody Wilson & Mike Manley



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A **4 x 7** (approx. 25 sq. ft) storage space can hold the contents of a small room or large closet, such as:



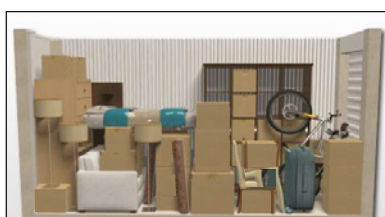
- Chairs
- Small desks
- Filing cabinets
- Files
- Bookcases
- A few boxes

A **6 x 9** (approx. 50 sq. ft) storage space can hold the contents of one room such as:



- Couches
- Chairs
- Chest of drawers
- Lamps
- A few boxes

A **6 x 13** (approx. 75 sq. ft) storage space can hold the contents of two rooms such as:



- Mattress sets
- Sofas
- Chest of drawers
- Bookcases
- Desks

A **10 x 10** (approx. 100 sq. ft) storage space can hold the contents of three rooms such as:



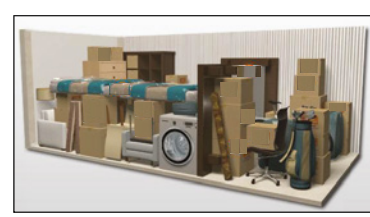
- Mattress sets
- Sofas
- Armchairs
- Dining room sets
- Multiple boxes

A **10 x 15** (approx. 150 sq. ft) storage space can hold the contents of four rooms such as:



- Mattress sets
- Sofas
- Armchairs
- Dining room sets
- Chest of drawers

A **10 x 20** (approx. 200 sq. ft) storage space can hold the contents of five rooms such as:



- Mattress sets
- Refrigerators
- Washers/dryers
- Many boxes

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