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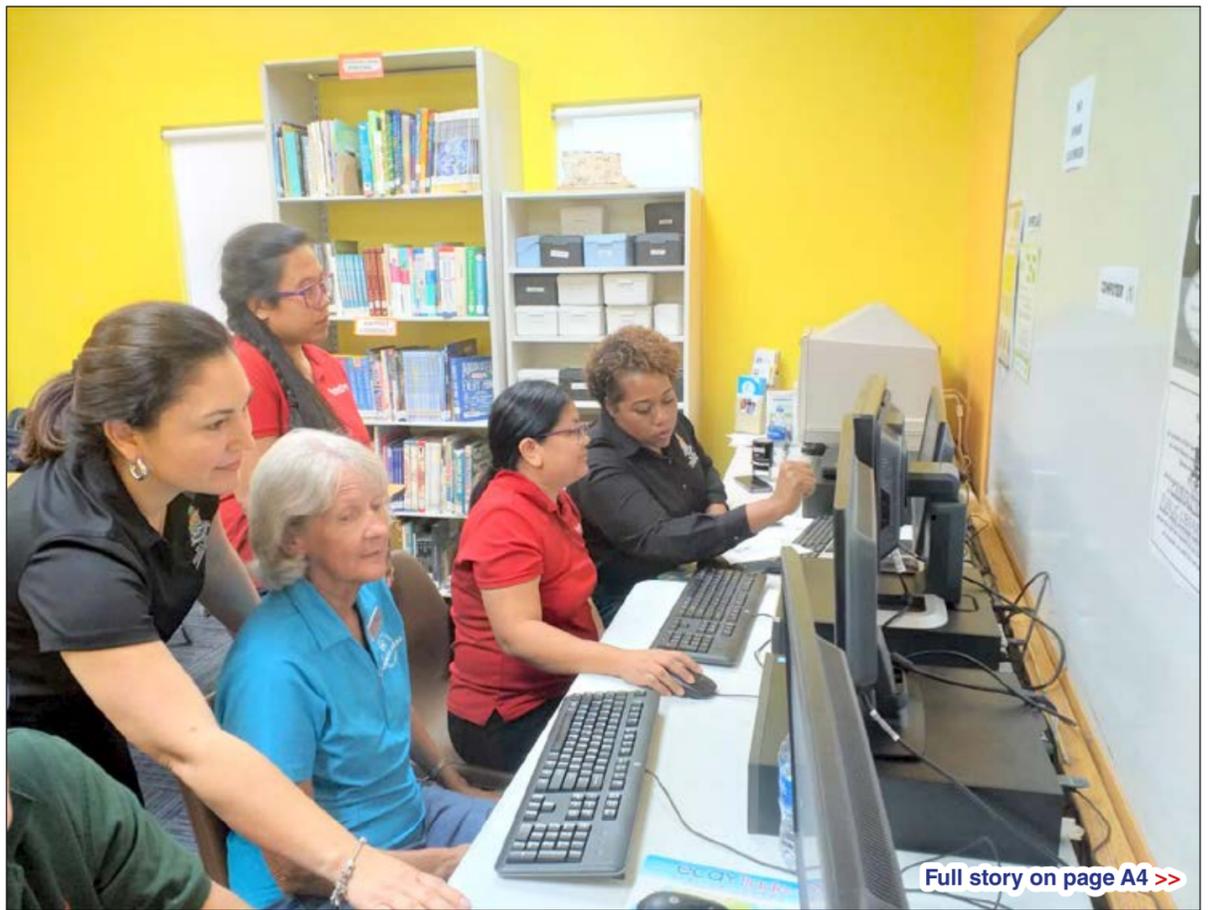
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“JobsCayman” COMES TO THE BRAC



Full story on page A4 >>

RCIPS Launches Holiday Traffic Safety Campaign

Holiday traffic safety operations commenced this month with intensified road enforcement operations that will continue throughout the holiday season and into the new year. The Traffic and Roads Policing Unit has increased its traffic stops and high visibility patrols, with the aim of reduc-

ing traffic collisions, cracking down on traffic offenses, and reassuring the community through an increased police presence. DUI offences continue to be a major concern during the holiday season, and a focus of the campaign,

... Continued story on page A6



Air Arrival Numbers Surge



Air arrivals increased by 9.5 percent in the Cayman Islands from 2018 to 2019 for another record breaking year, according to numbers published by the Economic and Statistics Office.

Up to the month of October in 2019 there were 372,812 visitors to Grand Cayman by air compared to 410,088 in the same period of 2019.

As is customary, most of the arrivals comprised of American Citizens, whom accounted for more than 80 percent of travelers to the British Territory.

Canadians accounted for just over 5 percent of air arrivals in 2019, whilst

... Continued story on page A2

1:00 PM - 7:00 PM
SPINNAKER SQUARE
SHAMROCK RD.

1:00 PM - 7:00 PM
PASADORA PLACE
SMITH RD.

1:00 PM - 7:00 PM
BATABANO PLAZA
WEST BAY

EDITORIAL

Air Arrival Numbers Surge

... Continued story from page A1

The number of Europeans comprised roughly 4.6 percent of the total air visitor count up to October of this year.

In fact, for Europeans there was an increase in visits to the Cayman Island of 5.5 percent, with 18,925 of them coming to visit, up to October of this year vs. 17,905 up to that same time in 2018.

March is traditionally the busiest month of the year for air arrivals in the Cayman Islands and this year was no different with 59,563 air arrivals. December is usually a very close second and has even received the accolade for busiest month of the year in the past.

We will have to wait to see after the numbers are in for this year's Christmas Season for the final tally.

Of the nearly 500,000 air arrivals to the Cayman Islands so far this year, just 1,679 of those arrived/visited Cayman Brac.

No numbers were available specifically for Little Cayman.

With air arrival numbers surging and setting records each year, Tourism Minister explained some of the marketing that has helped to propel Cayman into the mainstream consciousness

of travelers from all parts of the world.

"As a Ministry and Department of Tourism, we are committed to developing innovative and authentic strategies for attracting travelers from key source markets. The recent launch of the USA focused Dream in Cayman campaign pushes the boundaries of destination advertising and I look forward to evaluating the results of the campaign in the months to come," said the Minister in a recent interview with online site caribjournal.com.

In January of this year it was reported that nearly 2.4 million visitors arrived in the Cayman Islands in 2018, the highest number recorded for a single year. The total air and cruise ship arrivals in 2018 was up 11.05% over 2017.

Each of the first four months of 2019 were record-breaking ones, with a total of 191,883 visitors touching down at Owen Roberts International Airport, compared with 173,227 for the same period last year - an increase of more than 10% on what was previously Cayman's best year for stay-over visits.

In a press release, the Department of Tourism noted that visitor spending was an estimated \$305 million in the first four months of 2019.



► Owen Roberts International Airport, Grand Cayman

COMMUNITY NOTICES

HMCI and DPSC Statement on Earthquake

At 1:12 am local time this morning, a 5.0 Magnitude earthquake occurred 47 miles east south east of East End, Grand Cayman.

The Department of Public Safety Communications 911 (DPSC) is the after-hours focal point for major incidents and contacts Hazard Management Cayman Islands to activate the National Emergency Operations Centre if required. DPSC received no reports of damage or injuries, only one felt report was received and no tsunami notification was issued for this event from the Pacific Tsunami Warning Center.

The threshold to issue an immediate public notification is at least three felt reports, a report of damage to a structure, or an earthquake measuring 6.0 or above in our region. A Magnitude 6.0 earthquake is ten times the strength of the 5.0 tremor this morning.

The earthquake this morning did not meet this threshold.

The Cayman Islands is located close to the boundary line of the Caribbean



and North American plates and small earthquakes are relatively common. As this morning's tremor posed no threat to life or property, the National Emergency Notification System (NENS) was not activated to alert the public. The purpose of NENS is to advise the public of immediate actions they should take in the event of a major emergency.

Should residents feel an earthquake they are encouraged to call 911 to generate a felt report. For information about how to prepare or respond to an earthquake, or to arrange for a hazard awareness presentation, please visit the Cayman Prepared website or call HMCI on 945-4624.

WORC Holiday Hours 2019

WORC is announcing its holiday working hours, as well as dates for the remaining board meetings for this year.

WORC at Apollo House West on Mary Street will close to the public at 11:30 am Tuesday, 24 December and will reopen at 9:00 am on Friday, 27 December.

On Monday, 30 December normal hours will resume but will close again to the public at 11:30 am on Tuesday, 31 December and resume at 9:00 am on Thursday, 2 January 2020.

WORC Boards Meeting Dates:

The Work Permit Board (WPB) will have its last meeting for the year on Wednesday, 18th December 2019 and will resume meetings on Wednesday, 8th January 2020.



Cayman Status and Permanent Residency Board (CSPR) will have its last meeting for the year on Thursday, December 12th, 2019 and will resume on Thursday, January 16th, 2020.

Business Staffing Plan Board (BSPB) will have its last meeting for the year on Wednesday, 18th December 2019 and resume meetings on Wednesday, 8th January 2020.



Customs & Border Control Holiday Hours

We would like to inform you of our opening hours for sea and air cargo imports, and for the Visa and Extension Office.

Normal operational hours at our Collections Office (sea and air cargo imports):

2nd - 14th December
 • 8:30a.m. - 4:00p.m.

Holiday hours:

16th - 21st December and 23rd - 31st December
 • 8:30a.m. - 5:00p.m. (Monday - Friday)
 • 8:30a.m. - 12:30p.m. (Saturday)

Closed dates:

• 19th, 25th and 26th December (Public Holidays)
 • 1st January 2020 (Public Holiday)

Normal operational hours at our Visa and Extension Office:

3rd - 20th December and 23rd - 30th December
 • 8:30a.m. - 4:00p.m.

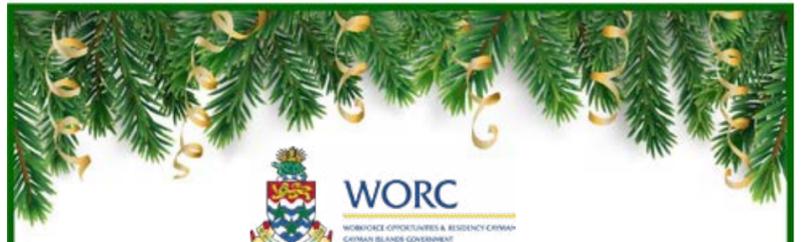
Holidays hours:

24th and 31st December
 • 8:30a.m.-12:30p.m.

Closed dates:

• 19th, 25th and 26th December (Public Holidays)
 • 1st January 2020 (Public Holiday)

Happy Holidays,
 CBC Management



WORC Holiday Hours & Board Meeting Dates

Closed to the Public on:

Tuesday, 24 December at 11:30am and will resume normal business hours on
 Friday, 27 December at 9:00am

Monday, 30 December normal business hours
 but closed

Tuesday, 31 December at 11:30am and will resume normal business hours on
 Thursday, 2 January 2020 at 9:00am

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“JobsCayman” COMES TO THE BRAC

The Workforce Opportunities Residency Cayman (“WORC”) launched its new online platform, JobsCayman, on Cayman Brac on Monday, December 9th, 2019. The team of four was led by Ms. Renda Cornwall, Head of Customer Care, and included Ms. Priscilla Powery-Livingston, Employment Services Officer, Ms. Netty Wagner, Customer Care Manager, and Ms. Ericka Lynch, Customer Care Officer.

The event had two sessions. In the morning, job seekers were assisted with their registrations, and in the afternoon, Employers had their turn.

Nestled in the IT area of the Public Library, the event got underway promptly at 10 a.m. Team leader Ms. Cornwall explained, “the objective of this exercise is to provide a type of “white glove” hands-on assistance to as many job seekers and employers as possible with registering

on the new portal, as this aligns with our vision of promoting full Caymanian Employment and economic prosperity for all through service excellence.” The Department of WORC was birthed as a result of the Premier’s vision of creating a structure that would better manage human capital and labour demands.

In respect as to how this new portal would benefit citizens, Mrs. Powery-Livingston replied:

“It will allow residents to log in and view their application’s status; they will get feedback when not successful; they will be able to create their own resume through a resume template that is provided on the system; and as the portal is available online, they will have access to it from the comforts of their home or office. It will also help retirees to be placed, as well as be put on special projects.”

Ms. Cornwall explained that there would be a Phase 2 of this undertaking. It will emphasize the Work Permit aspect of this portal. Most important to this phase is that employers would have to provide reasons for Caymanians who were unsuccessful in the application process. Depending on the issues, an Employment Officer would intervene to assist the job seeker with any necessary training required to bridge skills gaps.

The first resident to attend was Drake Watson who shared that he was given expert and professional assistance in performing his registration. He was delighted with the entire procedure and said, “this was a great learning experience. It has made it easier for me to apply for a job. The system is great and user-friendly. The staff was very helpful and willing to assist when needed.”

Ms. Trudy Viers, Manager of the Cayman Brac Beach Resort was full of praise as well. “This is an excellent avenue for us employers. The service was highly professional and friendly. It will be a great tool for us and job seekers. Staff knowledge of the system and assistance was admirable.”

In summing up the day’s activities, Ms. Cornwall said, “The exercise today went very well. The Cayman Brac community was very receptive to this initiative. We were heartened to see several job seekers and employers come in to register. Two local staff members from District Administration’s office also came in to view the system and received some training at the same time. We are planning to return to the Brac early in the New Year to provide additional training to these staff members, in addition to visiting Little Cayman to promote a registration drive over there. 🌐



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64 Courts Road
 (off Eastern Avenue across from Kirk’s Market)
Grand Cayman
949-5583

We invite you to come and join us during the month of December...

| | |
|---------|---|
| Dec. 15 | Third Sunday of Advent 7:00a.m. & 9:00a.m. Festival of Carols and Nine Lessons 6:00p.m |
| Dec. 22 | Fourth Sunday of Advent – Morning Prayer 8:a.m. (One service only) Youth Christmas presentation Blue Christmas 7:00p.m. |
| Dec. 24 | Christmas Eve Midnight Mass with Carols 10:45p.m. |
| Dec. 25 | Christmas Day Mass - The Holy Eucharist 8:00a.m. |
| Dec. 26 | St. Stephen Deacon & Martyr 8:00a.m. |
| Dec. 27 | St. John the Evangelist |
| Dec. 28 | The Holy Innocents - Mass 10:00a.m. Followed by Fun Day |
| Dec. 29 | The First Sunday after Christmas 7:00a.m. & 9:00a.m. |
| Dec. 31 | Watch Night & Feast of the Holy Name 11:00p.m. |

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 - Face Painting
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- The Church of God Chapel's Children's Choir
 - St Ignatius Bands
 - Fireworks



KIRK FREEPORT



► Disney Cruise Line 'VoluntEARS', Captain Mickey and Captain Minnie alongside Lighthouse School students and staff



► Captain Mickey and Captain Minnie dancing to Christmas songs

Disney Cruise Line Celebrates the Season with Students at Lighthouse School

Teaming up with the Department of Tourism as part of Disney Cruise Line's annual holiday outreach initiatives, Disney Cruise Line Crew Members, along with beloved Disney characters Captain Mickey and Captain Minnie, shared holiday cheer with students at Lighthouse School.

Joining in the festivities and lending a helping hand to distribute the gifts were Ms. Barbara Connolly, Councillor: Education and Mr.

David Wight, Councillor: Sports and Transport and Ms. Lyneth Monteith Deputy Chief Officer for the Compulsory and Early Childhood Education Portfolio of the Ministry of Education.

This holiday season, Disney Cruise Line Crew Members delivered gifts to nearly 1500 children in hospitals, schools and children's care facilities throughout local port communities in the Caribbean. 🌐



► Captain Mickey and Captain Minnie arrive at the Lighthouse School for their annual Christmas visit



► Captain Mickey, Ms. Barbara Connolly, Councillor of Education and Mr. David Wight, Councillor of Sports and Transport and Captain Minnie

RCIPS Launches 2019 Holiday Traffic Safety Campaign

... Continued story from page A1

but officers are also targeting illegal tint, speeding, and persons driving while disqualified.

"As we enter the festive season, we know that the temptation to drink and drive increases," said Inspector Dwayne Jones, head of the Traffic and Roads Policing Unit. "That's why increased road enforcement is needed to deter drinking and driving and the serious accidents that can result. We understand the desire to celebrate and socialize, and we

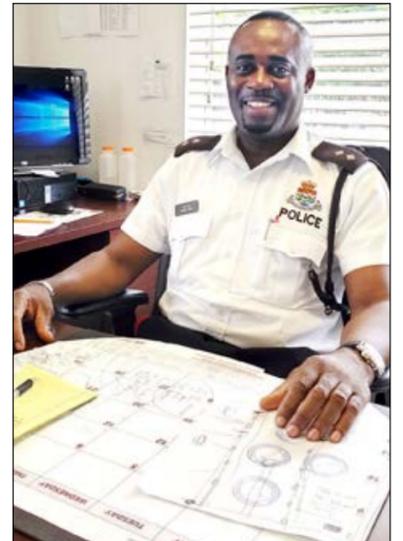
simply encourage the public to do so responsibly. If you will be consuming alcohol, then you must find an alternative to driving. If not, you will face the consequences."

Since the beginning of the month, traffic officers have made eleven DUI arrests as part of this operation. So far officers have also issued 132 tickets for tint, 109 tickets for speeding, ticketed 17 persons for expired registration, and issued 14 Traffic Offense Reports (for no insurance, no certificate of roadworthiness, expired licenses, or excessive

speed), which require persons to appear in court. Officers have also arrested 8 persons for driving while disqualified or unqualified. These totals are in addition to tickets and arrests made by shift officers during regular patrols.

"The purpose of the road safety campaign is not just about deterring unsafe behavior on the road and targeting law breakers, but also ensuring we have good policing visibility to deter irresponsible driving during this festive period," said Robert Graham, Superintendent of Uniform Operations. "Bad driving practices and the enforcement of the law need to be addressed whatever time of year, but the festive period brings with it additional issues and challenges. As such, please make arrangements in advance to ensure safe transportation to and from holiday festivities. I would ask all members of the public to work with the police and drive responsibly. By simply following the law, you can help to make the roads that much safer this holiday season."

As in past years, the RCIPS is also supporting the National Drug Council in their annual Designated Driver and New Year's Eve Purple Ribbon Bus Campaigns. The Designated Driver Campaign began on 1 December and continues throughout the holiday season. The campaign is an initiative among local restaurants, which offer to provide the



designated driver of a party with complimentary soft drinks throughout the evening. Meanwhile, the Purple Ribbon Bus service provides free bus service on New Year's Eve from 9:00PM to 4:00AM for all districts on Grand Cayman and Cayman Brac. Additionally the RCIPS encourages drivers to take the Purple Ribbon Pledge to not drink and drive over the holiday season. Visit the **National Drug Council** (<https://www.facebook.com/NDCCayman>) for more information. 🌐





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5 X US\$1,000 CASH WINNERS
AND OTHER GREAT PRIZES!

Every US\$100 purchase at any Kirk Freeport store made before noon on December 24th qualifies for all prize draws! Winners will be announced on CayRock 96.5 FM and HOT 104.1 FM in the afternoon, and X107.1 FM and KISS 106.1 FM during the breakfast shows the next day.

Remaining prize draws!

| | |
|---------------------------|--------------------|
| Friday 13th | US\$5,000 |
| Monday 16th - Friday 20th | US\$1,000 each day |
| Tuesday 24th | US\$5,000 |



ROLEX

Rolex giveaway
is on January 2nd, 2020.

RULES AND REGULATIONS: Minimum US\$100 purchase to enter. One entry per purchase. Receipts can be combined to reach US\$100 requirement. Winner must claim prize at Kirk Freeport on Cardinall Avenue within 7 days of announcement. Non-winning valid entries from Kirk Freeport Christmas Sweepstakes will be included in the Rolex Drawing. Kirk Freeport employees and immediate family members are not eligible to enter.

Seven Trends Highlight Businesses' Struggle to Keep Pace with Consumers

Established businesses around the world invest in customer retention, as well as making themselves attractive to other consumers who are leaving their current providers in search of a better alternative.

Yet, research shows that, instead of acting, many businesses are still "admiring the opportunity" that comes from the customer switching providers. Others may be trying hard to capture some of the opportunity but are focused mostly on "doing things better" (which often means doing the wrong things better).

According to an Accenture Global Consumer Pulse Research Study, seven trends were identified that vividly illustrate the ongoing struggles businesses face in keeping pace with a customer base that seems to get further removed from them with each passing year.

Trend #1 Customers are buying less from current providers, always keeping one eye open for something new.

Trend #2 Businesses are inviting customers to leave by failing to improve first-contact resolution. Of the customers who switched to another provider due to poor service, more than 80 percent said they could have been retained, mainly if their issue had been resolved on their first contact with the company.

Trend #3 Businesses aren't capitalizing fully on their own website and other channels they control to make it easier for customers to prospect. Customers rely on multiple channels when prospecting, with the business

website being the primary source of information. Only 14 percent of customers overall strongly agreed that companies are effectively providing a positive customer experience through convergence between new digital, mobile, and social channel interactions and more traditional ones.

Trend #4 Customers' service expectations are rising faster than businesses are willing to adapt. The percentage of customers switching due to poor customer service indicates that businesses are not giving customers the kind of service they want. The customers say their biggest frustrations with providers are failure to deliver on their promises, inefficient and slow customer service, and lack of interaction convenience.

Trend #5 Customer loyalty program adoption is rising, but it's not preventing customers from switching. Customers say they participate in at least one customer loyalty program; however, program adoption is primary driven by the desire to gain access to the 'best deals', indicating a sort of short-term loyalty that fails to keep customers committed for the long haul. While customers stated increased loyalty due to such programs, their actual behaviors indicated they continue to leave providers at a high rate.

Trend #6 Lack of compelling offers prevents businesses from winning customers. About one-third of customers who switched from a provider said they would consider returning within two years for better pricing or a su-

perior product. That's the good news, and a real mind shift for single speed businesses that miss this opportunity. Only about one in four customers said they are satisfied with the pricing or product quality offered by the business they do business with.

Trend #7 "Non-traditional" competitors are gaining ground with customers. Globally, 44 percent of customers would be open to consider products and services from businesses that are not generally considered part of traditional industry definitions.

Taking action to win and keep customers

The proceeding trends from the study indicate that businesses need to stop admiring the opportunity, or doing (the wrong) things better, and use the source of their challenges – digital – as an enabler and catalyst to help do things differently to tap into new revenue growth potential. In other words, adopt customer-centric practices that can help the business become a multi-speed customer organization, one that acts at the same pace as the customer now. That requires taking three fundamental actions:

Strive for targeted digital experiences not simply scale. Work to improve how the business interacts with customers. Key to that is understanding the right mix of channels both digital and analog – for each customer profile and developing a new operating model based on the customer's new needs and preferences.



► Brooke Meyer is the managing partner of Caymera International

Focus on the ecosystem versus the enterprise. Rather than continuing to emphasize the traditional "customer-to-company" model, businesses need to use digital capabilities to create a seamless customer experience across today's new relationship model.

Invest to address the customer's needs, not the organization's problems. Instead of pursuing programs geared toward improving internal metrics, businesses must strive to increase the value generated by the customer experience. This involves more sharply focusing investments and metrics on only those initiatives that are truly relevant to and desired by customers as indicated by customer analytics.

Rethinking the business in this way will position it to keep more of its own customers while competing more effectively for those who are looking for a better choice.

Brooke Meyer is the managing partner of Caymera International, a Caymanian-owned hospitality and tourism consulting and advisory firm. Visit Caymera at www.caymeragroup.com or email info@caymeragroup.com for more information.



Pedagogical Standards at UCCI: Extracts from its Academic Standards Document: Part Three

I explained in the last article that pedagogy has to do with 'the art of teaching', the capacity of the educator to transfer knowledge and skills in such ways that enable students to understand, recollect, deliberate and apply.

The UCCI Academic Standards Document points out that 'in the academic enterprise, the methods employed to teach students is of singular importance in determining outcomes. The purpose of education is to prepare the student to think, to adapt, to be creative, to sharpen their minds, heighten their imagination and deepen their understanding, and the methods employed by the educator are beyond question, critical.

Academic standards are the benchmark of excellence and quality and the assurance to various stakeholders of the basis of accountability. The local university, UCCI, correctly believes that student centredness is the linchpin, the connecting principle, the common core around which all activities, plans and ideas cohere. In this respect, one of the things it has done is explicitly state the standards to which it aspires.

This article presents extracts from this document that covers standards concerning teaching strategies. Emphasis is placed on the use of what the literature calls 'High impact teaching strategies'. These are ten teaching practices accepted as very effective in the classroom. The last article covered questioning, feedback, metacognitive strategies, differentiated learning and common intellectual experiences. I further quote from this document.

'High Impact Teaching Strategies

'Each UCCI faculty members will use at least two high-impact teaching strategies in the classroom. High impact teaching strategies (HITS) are ten instructional practices that reliably increase student learning when they are applied. The Teaching, Learning and Assessment Coordinator (TLA) will reinforce the knowledge of these in TLA sessions and encourage their use by faculty members.

'Learning Communities

The key goals for learning communities are to encourage integration of

learning across courses and to involve students with "big questions" that matter beyond the classroom. Students take two or more linked courses as a group and work closely with one another and with their professors. Many learning communities explore a common topic and/or common readings through the lenses of different disciplines. Some deliberately link "liberal arts" and "professional courses"; others feature service learning.

'Writing-Intensive Courses

These courses emphasize writing at all levels of instruction and across the curriculum, including final-year projects. Students are encouraged to produce and revise various forms of writing for different audiences in different disciplines. The effectiveness of this repeated practice "across the curriculum" has led to parallel efforts in such areas as quantitative reasoning, oral communication, information literacy, and, on some campuses, ethical inquiry.

'Collaborative Assignments and Projects

Collaborative learning combines two key goals: learning to work and solve problems in the company of others and sharpening one's own understanding by listening seriously to the insights of others, especially those with different backgrounds and life experiences. Approaches range from study groups within a course, to team-based assignments and writing, to cooperative projects and research.

'Undergraduate Research

Many colleges and universities are now providing research experiences for students in all disciplines. Undergraduate research, however, has been most prominently used in science disciplines. With strong support from the National Science Foundation and the research community, scientists are reshaping their courses to connect key concepts and questions with students' early and active involvement in systematic investigation and research. The goal is to involve students with actively contested questions, empirical observation, cutting-edge technologies, and

the sense of excitement that comes from working to answer important questions.

'Diversity/Global Learning

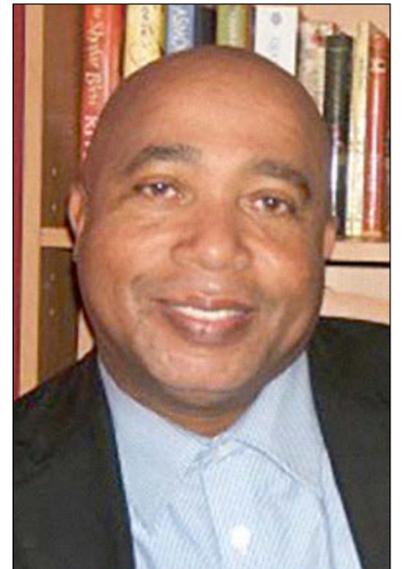
Many colleges and universities now emphasize courses and programs that help students explore cultures, life experiences, and worldviews different from their own. These studies—which may address diversity, world cultures, or both—often explore "difficult differences" such as racial, ethnic, and gender inequality, or continuing struggles around the globe for human rights, freedom, and power. Frequently, intercultural studies are augmented by experiential learning in the community and/or by study abroad.

'ePortfolios

ePortfolios enable students to electronically collect their work over time, reflect upon their personal and academic growth, and then share selected items with others, such as professors, advisors, and potential employers. Because collection over time is a key element of the ePortfolio process, employing ePortfolios in collaboration with other high-impact practices provides opportunities for students to make connections between various educational experiences.

'Service Learning, Community-Based Learning

In these programs, field-based "experiential learning" with community partners is an instructional strategy—and often a required part of the course. The idea is to give students direct experience with issues they are studying in the curriculum and with ongoing efforts to analyze and solve problems in the community. A key element in these programs is the opportunity students must both apply what they are learning in real-world settings and reflect in a classroom setting on their service experiences. These programs model the idea that giving something back to the community is an important college outcome, and that working with community partners is good preparation for citizenship, work, and life.



► Dr. Livingston Smith is a Professor at the University College of the Cayman Islands. He is also Director of the CXC Education Volunteer programme

'Internships

Internships are another increasingly common form of experiential learning. The idea is to provide students with direct experience in a work setting—usually related to their career interests—and to give them the benefit of supervision and coaching from professionals in the field. If the internship is taken for course credit, students complete a project or paper that is approved by a faculty member.

'Capstone Courses and Projects

Whether they are called "senior capstones" or some other name, these culminating experiences require students nearing the end of their college years to create a project of some sort that integrates and applies what they've learned. The project might be a research paper, a performance, a portfolio of "best work," or an exhibit of artwork. Capstones are offered both in departmental programs and, increasingly, in general education as well.

In the next article we continue to share extracts from this important document.

Fraud Prevention and Detection Training for Civil Servants

The Ministry of Employment and Border Control and The Ministry of Commerce, Planning and Infrastructure worked together to organise fraud prevention and detection training sessions for over 100 employees in the civil service.

The training sessions facilitated by local consulting firm KPMG, were designed to increase the capabilities within the Ministries to detect, prevent and manage potential situations of fraud and corruption and to provide a better understanding of the systems of internal controls that should be in place to address those situations.

Participants at the training sessions, which started from 20th November and runs through to 12th December, included managers, heads of departments and staff involved in the areas of accounting, procurement and asset management.

The first training session for managers and department heads, focused primarily on understanding risk and assessing an organisation exposure to risk. Some of the topics covered during that session included cyber fraud, bribery and corruption, fraud prevention, data protection, digital forensics, contract and procurement fraud, among other areas.

The second session was geared at persons who have been in the Minis-



► Day 1 Managers and Heads of Department participate in Fraud Prevention and Detection Training facilitated by local consulting firm KPMG at their offices located in Cricket Square



tries for over five years and had completed the training previously. This refresher training covered topics such as data protection, cyber fraud and data analytics.

Chief Financial Officer in the Ministry of Commerce, Planning and Infrastructure, Mr. Carrol Cooper stated that the having these sessions “underscores the Ministry’s commitment to training staff to improve the way we detect, prevent and fight fraud.” He further noted that the training was important as it brought together employees from different are-

as to come to a better understanding on how to best prevent fraud.

Justin Hislop from the Ministry of Employment & Border Control states “It was great to hear from leading professionals in each of their respective fields, from cyber security to digital auditing, the training offered an in-depth analysis into new and emerging trends in global finance. I was particularly interested to see how data security laws are being implemented and interpreted by both governments and private entities, and exactly what ripple effects

those decisions are having on the Cayman Islands as we move into the future of financing”.

Chief Financial Officer in the Ministry of Employment & Border Control said “Professional development is important within the civil service and our ministry is focused on equipping our staff with the necessary knowledge in all areas needed to prevent, detect and manage fraudulent situations”.

The final four days of training continues this week and is offered to civil servants every five years. 🌐

Auditor General unable to conclude on the efficiency and effectiveness of Summary Courts due to lack of performance information

The report “Efficiency of Summary Courts,” issued by the Office of the Auditor General (OAG) on Tuesday, 3rd December evaluated the efficiency of processing Summary Court cases.

The report reviewed how Judicial Administration was performing, used its resources, and its relationships with other justice partners and court users. The Auditor General also reviewed plans for the redevelopment of the court house to assess the value for money from the proposed investment.

“The need for a new court house is not in question as the current court facilities are not fit for purpose,” says Ms. Winspear. “However, the Outline Business Case for the project is still in draft form and there are a number of significant gaps in the information presented. For example, there is no recent analysis of current and future workload that jus-

tifies the need for the number of court rooms being proposed. This makes it very difficult to assess the value for money from the proposed investment at this stage.”

The report states that Judicial Administration does not have performance measures in place to manage or improve the Summary Court system.

“Judicial Administration has limited performance information and does not use the information available to understand, manage or improve its performance,” Ms. Winspear adds. “In addition, Judicial Administration does not record its expenditure by type of court, despite the budget being set in this way, or calculate the cost per case. The lack of performance and financial information means that is difficult to assess the overall efficiency and effectiveness of Summary Courts or Judicial Administration.”

The report highlights that Judicial Administration is in the process of upgrading its Information Technology system, which has the potential to improve the efficiency of operations.

The Auditor General adds, “We found a number of inefficiencies in the system and some of these could be resolved through better use of technology. The current upgrade of the IT systems has the potential to significantly improve the efficiency of Summary Courts by introducing online payments, e-ticketing and electronic court scheduling.”

More information about the report can be obtained by contacting Sue Winspear at (345) 244-3201 or Angela Cullen, Director of Performance Audit at (345) 244-3220.

This report and the original OAG reports on which this report is based are available at www.auditorgeneral.gov.ky. 🌐



► Sue Winspear, The Auditor General

Shining Stars’ Parade of Little Professionals

What do you want to be when you grow up? At Shining Stars Preschool, that is one question they like to ask early. But of course, when you are only three or four, there is still plenty of time to change your mind. The preschool’s annual Parade of Little Professionals is where each of the children, from toddlers up to five, gets to dress in the profession of their choice. It does three great things: It helps kids make the connection between where they are at now, and adulthood; helping them make plans and think about the future. It’s also a good way for real professionals like doctors, police officers, pilots and fire officers to come in and talk to the kids. And third, it’s a great excuse for moms and dads to sit down and do a bit of gluing and sewing with their children. We all know we should be spending quality time with our children, but so often other things get in the way. Families that glue together stick together.



► Little Professionals shine brightly at Shining Stars



The parade started early in the morning, from the Shining Stars Preschool at Pasadora Place. They came out in twos and threes and fours – little doctors, nurses, dentists, lawyers and police officers holding hands with each other and with their proud moms and dads

and teachers and walked all around, past Full of Beans in a big circle and back to their building again. Look out world, here we come. Phones came out, and lots and lots of photos and videos were made, to show to grandpa and grandma and all the uncles and aunties.

Mommy Erica Sanchez Bodden and this is Jada Bodden is a doctor. “Jada is always checking mommy and daddy’s heart, so he decided that he wanted to be a doctor today. He was going to be either a fireman, a police officer or a doctor, and today he wanted to be a doctor,” she explained.

Anaia was a chef, because she “loves to cook,” Anaia’s mommy, Michelle explained. Not everyone had made their costume by hand, though; some had made things a bit easier. “He knew he wanted to be a police officer or a fireman. He got to be a police officer in the end. I got his uniform from Amazon.”

Inside, the children waited together as a fire officer from the Cayman Islands Fire Service, and a chef came to talk to them. Noel, a Master Chef Hard Rock Café, was there to tell children all about his busy day cooking and baking, and next came an officer from the Cayman Islands Fire Service who told the children what to do if there was a fire in their house: “call an emergency number. Get low, because smoke rises, and get to a safe place,” he said, “and if you should see a big guy like me in a big suit and helmet, should you shouldn’t be scared because I am there to help save you. One day you can be a fire fighter like me.” 🌐



► Little Professionals shine brightly at Shining Stars



Global Medical Center & Laboratory

Dr. Joan Harriott and Dr. Alice Blavo are two doctors that can be found at the Global Medical Center & Laboratory, located by the Countryside Shopping Village in Savannah. "We just want the people of Grand Cayman to know that we are easily accessible, and we try to provide the highest quality care that we can with lots of dedication and commitment," said Dr. Harriott. "I am an internal medicine specialist or a specialist that takes care of adults, essentially the adult equivalent of a pediatrician."

The center offers a general practitioner service, as well as being internal medicine specialists. It is also able to treat both common, and complex medical problems as well as undertake routine examinations and tests of the kind required for work permits, for example. "We also have a very advanced

commercial laboratory which uses the latest technology and equipment to process about 250 samples per hour," Dr. Harriott explained. "The laboratory does most of the lab tests that are done in Grand Cayman from most of the hospitals, and the good thing about it is that most of the results can be obtained in one day. We test for complete blood counts, and blood chemistry. We test for common diseases such as diabetes, high blood pressure, high cholesterol, and hormonal problems.

"Patients can come to us directly for our lab services, or they can bring a request from their doctor for their lab tests to be processed. It's convenient that they don't have to be flown off the island because they have the lab right here and the results are accurate and affordable," said Dr. Blavo.



► Dr. Harriott and Dr. Blavo of the Global Medical Center & Laboratory



► Mar Candles Handbags Accessories

Mar Candles Handbags Accessories

Mar Candles Handbags Accessories, located at Unit 4 The Strand, sell very special candles, as well as a very wide range of handbags and other accessories, including items of jewelry, dresses and fine earrings. But it's their unique scented candles, not made from wax, but from 100 percent organic soy, that customers keep coming back again and again. Store employee Maria Velaquez said: "They are not like the regular wax; they are healthier and environmentally friendly. It is organic and it is safe to use on the skin, so you just dip your finger in it, and then rub it on your skin."

"We have very sweet scents such as coco, mango, pineapple; we have cranberry we have a minty scent, we also

have very subtle scents like white tea. We have pumpkin, we have lavender. We are retailing the big jars for ten dollars each; and the mini jars for five dollars." There were other candles, too, in tins rather than glass jars: "These are mostly Cayman scents, so they have Cayman names like Cayman Breeze, Isle of Cayman, Caymalicious established for more than seven years," Ms Velaquez said.

"People like our products because they are pretty unique and the candles smell really nice, so people keep coming back to get refills and get new candles. We have also got some samples that people can take home, and if they like them they can come to us and buy some more of the same kind."

Le Classique opens new store at The Strand Shopping Centre!

Donna Myrie is on the move! You know her, of course, from her title and crown (she was Miss Cayman in 1981) and from leading the Batabano parade (and organization she has led for the last 19 years).

For the last 37 years, Donna has also been leading the "style and fashion parade" in the Cayman Islands out of her signature boutique, Le Classique, which is now relocating from its Mary Street address to a sleek and elegant new store in the Strand Shopping Centre just off Seven Mile Beach Road (next to Paperman's coffee shop).

Decades ago, when Donna first opened her doors, Le Classique featured a small and exclusive line of men's and women's shoes along with selected leather luggage handbags and accessories. That recipe hasn't changed.

Today, the iconic brand LAND, highly regarded by those who know fine leather goods, is still exclusively retailed in the Cayman Islands at Le Classique.

In the selections available today for shoes, bags, billfolds, belts and travel-ware, leather is still the material of choice — and LAND is still the manufacturer of choice. LAND's special qualities of appearance, wear-ability, and versatility are incomparable.

All of LAND products are manufactured with signature features that allow their leather items to last a lifetime. That's what makes them classic, and that's why you will find them only at Le Classique.

Consider this: LAND leatherware features waterproof linings (for those unexpected spills and easy clean-up afterward), sand-cast solid brass hardware, and reinforced

stitched stress points with high tensile-strength nylon thread to ensure sure shoulder straps never fail. Highly trained craftsmen attend to every detail.

Le Classique's goal is to provide both residents and visitors to the Cayman Islands with quality affordable leather goods with an emphasis on style and unsurpassed customer service.

Le Classique staff includes a friendly and knowledgeable complement of Caymanians, several who have been with Donna and Le Classique for more than 25 years. You know them, they know you, and they also know the finest in leather goods, shoes, and accessories.

Le Classique is certainly a household name in the Cayman Islands and has a well-deserved reputation as a retail fashion leader on the island. Over the years Le Classique lo-



cations have spanned George Town and Seven Mile Beach Road, and their recent flagship location on Mary Street.

Now Le Classique returns to the vibrant Seven Mile Beach corridor and is proud to welcome this holiday season its

longtime friends and sophisticated clientele to its new home.

As founder Donna Myrie says, "Happy Holidays Cayman! Come visit for a little shopping — and a lot of Caymanian Christmas cheer!"

2 FOR 1 SPECIAL

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COMMUNITY EVENTS

CIG Giving Tree Appeal
Until 17 December - CIG Gift giving drive seeks support from general public and local businesses. Visit the CIG Giving Tree in the Government Administration Building's public lobby. It is covered in donation present tags, each representing a child, teenager, young parent or senior chosen to be a recipient by DCFS or FRC. Donors are encouraged to take a selfie or a short video clip to share #CIGGiving. To donate, simply select and take off a tag, which identifies a recipient's age, gender and a gift idea; return with the unwrapped present in a gift bag (tag affixed) and place under the Giving Tree by no later than noon on Tuesday, 17 December. The Lobby is opened from 9am - 5 pm. weekdays.

Farmer's Market At The Grounds Night Market
13 December - The Farmer's Market At The Grounds is hosting a ONE-NIGHT-ONLY Night Market from 4pm - 8pm on Friday, December 13. Local vendors will offer fresh produce for sale, local artisans will have unique handmade items perfect for last minute gifts on sale, there will be locally made

food items available for purchase, games for children and music.

Bingo Bells
13 December - YCMA Cayman invites all to a night of fun, fellowship and bingo at Mary Miller Hall from 6:30-8:30pm. Enjoy a serving of Grandma Judy's 'famous' spaghetti dinner. Tickets cost \$10 each or three for \$25 and are available at Field of Dreams or YMCA main office at Chamber of Commerce in Governors Square. YMCA; All proceeds to benefit the YMCA. For more information, call 926-9622 email info@ymcacademy.ky

Festival of Christmas Praise 2019
13 & 15 December - Celebrate Christmas with the outstanding First Baptist Sanctuary Choir for two spectacular nights only at the First Baptist Church, Crewe Rd beginning at 7pm. Enjoy powerful music that celebrates the real reason for the Season. Call 949 - 0692 or email fbc@fbc.org.ky for more information.

Annual Visual Arts Society Arts & Crafts Sale
14 December - The Visual Arts Society Artists are having their

Arts & Crafts Sale on Saturday December 14 from 10 am - 5 pm at Camana Bay. Artists will be set up along the centre of Camana Bay displaying arts, crafts, gifts, Christmas decorations, paintings, prints, hand-crafted jewellery, woodwork & more. Opportunities to WIN PRIZES, VAS Raffle \$5 each or 5x for \$20. For more information email info@visualartscayman.com or marymccallum@candw.ky

Christmas on Cardinal Family Event
14 December - Head out to Cardinal Avenue for Kirk Freeport's family street fair which starts at 4pm. There will be refreshments, a different activity in each Kirk Freeport store, a photo booth, a fireworks finale and more! All stores on Cardinal Avenue will also be opened until 7pm.

2nd Annual Night of Lights Competition
14 December - The 2nd Annual Night of Lights competition is December 14th in Cayman Brac starting at 6pm. Homes from "Taylor Turn" to "Conway Turnaround", Spot Bay Bluff residents and homes east of Big Channel Road to the Lighthouse are also eligible. For more information, contact Liz Walton-Thompson at 9253924 or lizw.bracmla@candw.ky.

Dancing for A Cause
14 December - Join Ms. Jackie's School of dance for their presentation - Dancing for a Cause - an evening of dance to support Father Ho Lung 'Missionaries of the Poor' Worldwide and in the Cayman Islands. It's one day only at the Harquail Theatre. Show times are Matinee - 3pm. Children under 12 are \$15 and adults are \$30. The second show begins at 7pm and the price of all tickets are \$30. Email petique@candw.ky for more information.

The William Pouchie Memorial United Church Youth Christmas Programme
15 December - The William Pouchie Memorial United Church



► Farmer's Market At The Grounds Night Market

Youth will perform their Church School Christmas Programme at 5:30 p.m., Sunday, 15 December, 2019, at the church. 815 North Side Road, North Side, Grand Cayman.

6797 or the school office on 949-9250.

Christmas Moonlight & Movies, Camana Bay - The Grinch

17 December - Get cozy with your loved ones for a free showing of "The Grinch" (2018), on the giant blow-up screen on the Crescent at Camana Bay from 6 - 9pm on Tuesday 17 December. Don't forget to bring your blankets! Call 640 - 4000 for more information.

Christmas Lights Bus Tour

20 December - The National Trust for the Cayman Islands is having its Christmas Lights Bus Tour on Friday 20 December from 6- 9pm. The tour includes visits to modern and traditional homes decorated for the holiday season and the singing of Christmas carols. Cost is CI\$30 per adult non-National Trust member, CI\$25 per adult National Trust member and CI\$15 per child, 5-11 years old. There is limited bus capacity so contact the Trust at 749 - 1121 or info@nationaltrust.org.ky for more information.

The William Pouchie Memorial United Church Choir Christmas Cantata

22 December - The William Pouchie Memorial United Church Choir will perform its Christmas Cantata, "Come let us Adore" at 9 a.m., Sunday, 22 December 2019, at the church. 815 North Side Road, North Side, Grand Cayman.



► CIG Giving Tree Appeal

did you forget? ...about your fitness goals?

Just because it's the holidays doesn't mean that your fitness goals no longer matter. In fact, if you lose sight of your fat loss goals entirely this month, you'll have a seriously rude awakening come January 1st.

I have a better idea for you...let's keep you focused on your fitness goals while still making room for some fun this holiday season. This means that you'll need to learn how to indulge with control. While that may sound like an oxymoron, it IS possible to let loose and enjoy without throwing away the results that you've worked so hard for.

Here's how to stay fit this holiday season:

Holiday Fitness Tip #1: It's All About Moderation

Don't try to deprive yourself of all the foods you love, this is unrealistic. Instead, be smart about what you choose to eat. Enjoy your very favorite flavors of the season, but in moderation. Trim calories where you can by only eating those rich foods that you really enjoy.

Also, be sure to limit the number of alcoholic beverages you drink. These drinks are typically filled with tons of sugary calories. Try alternating an alcoholic drink with a non-alcoholic drink like sparkling water.

Holiday Fitness Tip #2: Fiber is Your Friend

Here's a simple tip that most people overlook when loading up their plates at holiday gatherings...fill up on fiber first. You see, if you are eating a plate that's mostly fibrous vegetables and greens, leaving only a moderate amount of room for the dishes full of fats and carbs, then your net calorie intake for the meal will be dramatically lower than if you had eaten more of the carb and fat dishes.

While this tip is super effective during the holidays, it's also a technique that you can carry with you throughout the rest of the year to stay lean while still indulging in what you love. The key is to eat less of the rich, fattening foods and more of the lower calorie, high fiber foods.



► Ernest Ebanks

Holiday Fitness Tip #3: Exercise is a MUST

Many people let their workouts go to the wayside during the busy holiday weeks, however I am here to tell you how important it is that you keep your workouts a priority. I know it's harder to get into the gym when it's cold outside, and when you're tired from getting ready for the holidays, but that act of lacing up your shoes, sweating, and getting the endorphins flowing makes a huge impact on your overall fitness.

Not only are you burning calories and stoking your metabolism, by exercising every single day you are keeping fitness at the forefront of your mind. It may sound like a small thing but getting into the gym forces you to remember your fitness goals and this small act will help you make better decisions throughout the rest of your day.

All of these small efforts add up, my friend, and you are able to do them all without sacrificing the fun or the flavors of the season. You can do this!

I am passionate about seeing my clients achieve results—and maintaining those results throughout the holiday season and beyond. Call Ernest at Body Shapers Fitness 325-8696 or email bodyshaperscayman@gmail.com today to get started on my best available program.

BANANA TEA

There lots of healthy teas that we can and should consume. Green tea, matcha green tea, Oolong, Turmeric just to mention a few. However, there's one that's now taking the health market by storm, so to speak. I am talking about BANANA TEA. What! You may exclaim. You heard me right, BANANA TEA. We all know



how healthy and delicious bananas are for us. So, let's delve into the health benefits of Banana tea and then share with you how simple it is to prepare.

1. Bananas are extremely rich and high in potassium and magnesium. These vital minerals play an active role in reducing and relieving stress.

2. The magnesium and potassium help regulate fluid retention. As a result after dinner at night the likelihood of feeling bloated in reduced significantly.

3. Being low in sugar it should become of the most important fruits in your child's lunch kit and snack bag.

4. This is a fruit endowed with abundant heart healthy antioxidants and minerals. Drinking the tea regularly puts up a guard against, heart disease and stroke.

5. Magnesium is called the Master Antioxidant for good reason. Not only does it control over 300 chemical processes in your, it regulates your sleep cycle as well. People with insomnia have low magnesium levels. This tea is your answer.

6. The tea is also good news for women with their menstrual cycle. It provides a great amount of B vitamins. It's also been shown to help with weight loss and a whole lot more health benefits can be enjoyed.

MAKING THE TEA - Boil the banana peeled or unpeeled, and drink the remaining liquid. Alternatively, you can wash and peel the banana and then boil it. A great, healthy addition to your health regimen. Try it!



WEEKLY WEATHER FORECAST

| Friday | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday |
|-------------------------|-----------------------------|---------------------------|----------------------------|------------------------|---------------------|---------------------------|
| 28°/25° | 28°/26° | 28°/26° | 28°/26° | 29°/24° | 28°/23° | 28°/24° |
| Sunshine and delightful | Mostly sunny and delightful | A shower in the afternoon | Partly sunny with a shower | A morning thunderstorm | A couple of showers | Clouds and spotty showers |

The Visual Arts Society INVITES YOU TO COME DOWN TO CAMANA BAY ON SATURDAY DEC 14TH

The Visual Arts Society (VAS) will be hosting their 9th ANNUAL Christmas Art and Craft Sale on Saturday December 14th from 10 am to 5 pm along the Paseo at Camana Bay. Various tents will be set up with tables full of a variety of locally made arts and crafts. Their products make great gifts for your island friends and family or to send abroad; souvenirs, silk painted scarves, Christmas decorations, hand crafted jewellery, locally scenery prints and so much more.

Marketing Coordinator, Mary McCallum informs us, "The society is a not-for-profit organisations who provide opportunities for Artists of all levels and ages to develop in the art community". The VAS membership is made up of active artists who participate in pop-up art markets such as the weekly Farmers Artisans Market at Camana Bay on Wednesdays or sell their products at

other Art Galleries/studios such as Pure Art or Art Nest. Other members are not active Artists but have a keen interest in supporting local Artists.

Mary further adds, "The Arts Society is sincerely grateful to the sponsorship contributions in kind from Camana Bay, Island Heritage, The Lodge & Eco Den, El Management, Pure Art and their Membership who have all chipped in with assisting VAS making this event possible, we look forward to contributing to the Christmas Spirit this year at our Arts and Craft Sale."

The Society will be hosting their Annual Christmas Social at the Lodge located at the Strand on December 19. The event will help raise funds for their inventory now needed for art markets and other programmes. The event will include beverages, snacks and prizes for their best dressed Christmas theme, which is all included in the entrance fee.

To obtain more information email marymccallum@candwky.com.

In February 2020 VAS will host the 'Celebration of Music & Art' featuring local artists in collaboration with the Cayman Arts Festival (CAF). There will be a live music performance presented compliments of CAF at the Members Art Exhibit reception. The event is FREE to the public and the reception will be at the Watler House studio at Pedro's St. James in the evening of Monday February 17, where they will be offering beverages and nibbles.

VAS has some exciting workshops coming up in 2020 as well; Acrylic painting, watercolours, figure drawing, ceramics and more. The studio is equipped with easels, art tables, various ceramic tools & materials, 2 ceramic wheels, as well as a kiln for firing. VAS also offers open studios for artists to



come and use their studio in the company of other creative minds in a pleasant atmosphere.

The Society also offers useful volunteer opportunities where those interested can learn more about organizing art exhibitions pop up markets, events or assist an instructor at a workshop or help with their kids Arts and Craft programmes.

Membership information is located on the website or you can email VAS admin at info@visualartcayman.com.

MOMENTS OF INSPIRATION



What About Advent?

By the Rev'd Christopher Pierce
Rector, Saint Alban's Church
George Town
www.churchofenglandcayman.org

Some people wonder why some churches follow the seasons of the church calendar. Some congregations do it slavishly others only on major celebrations like Christmas and Easter. Indeed there are multitudes of professing Christians that only darken the doors on those two days or when a child is being baptised or for a wedding.

So the question is, what about Advent? What is it? Why does anyone pay attention to it?

Let me try to explain. Advent is the beginning of the new Christian church year. Succinctly put, it is the four Sundays leading up to Christmas. Many mistakenly believe that it is purely focussed on looking backwards to Jesus' first coming. The truth of the matter is that all the lessons leading up to that wonderful annual celebration of Jesus' first Advent are actually looking forward to his promised second Advent, or more commonly, the Second Coming.

It has always been my practice to stick to the assigned lessons in Advent so that people hear what the bible has to say in regards to Jesus' second coming. Those lessons are tough. They're the kind that calls us to consider where we are in our obedience to Christ.

One theme in the lessons is repentance. We read of John the Baptist calling the religious leaders of his day a brood of vipers (so much

for tender feelings) and how that he called them and all who came to him to do one thing, repent. Why? Because the kingdom of God was at hand. The underlying assumption was that it was the time for the Messiah to make his appearance and that he would not only be the saviour but he would also be the judge of the living and the dead.

Years ago, the parish I was serving was one where my predecessor had always avoided the difficult things. Indeed, he eventually left the ministry because in his world, everything was puppy dogs and butterflies and the only thing that mattered was being polite...to be nice was the greatest of virtues. There was no place to speak of repentance.

One of the men of the parish, a very nice guy and not just a Christmas and Easter attendee, took great exception to my teaching the difficult things. He said he'd never heard of such in the church. I asked if he'd ever bothered to read the lessons. Surprisingly, he said, no. Repentance meaning to turn from sin and toward Christ was an ugly concept to him. He had no real concept that the words he recited in the Creeds meant what they said when we say that we believe that Jesus will come again and when he does, it will be as the judge of the living and the dead.

So, what is Advent about? Being prepared for Jesus' promised return. Why pay attention? Because it will be the last important date in all of history. Are you ready? Have you repented of sin and turned to Christ? 🌐



► The Rev'd Christopher Pierce, Rector, St. Alban's Anglican Church

OBITUARIES

The Family of the Late **Mrs. Hannah Joan Parchman** regret to announce her passing on Sunday, 1 December 2019.



A Service of Thanksgiving will be at the graveside at 3:00 p.m. Sunday, 15 December, 2019 at Creek Cemetery, Cayman Brac.

Condolences can be registered at www.boddenfuneralservices.com



Churchill's

Funeral Home

We have been asked to announce the passing of Mr. Patrick Louis Frederick, who passed away on Friday, December 06, 2019. A Graveside Service will be held at Old Man Bay Cemetery on Monday, December 16, 2019 at 3:00 p.m. Viewing: 2:30 - 3:00 p.m.



Condolences can be registered at churchillsfuneralhome.com

Churchill's

Funeral Home

We have been asked to announce the passing of Mr. Henry Walkers, who passed away on Saturday, November 30, 2019. Details of a Thanksgiving Service will be announced at a later date.



Condolences can be registered at churchillsfuneralhome.com

Churchill's

Funeral Home

We have been asked to announce the passing of Mr. Oleg Nikolqevich Kostenko, who passed away on Friday, December 06, 2019. Mr. Kostenko will be repatriated to Russia.



Condolences can be registered at churchillsfuneralhome.com

Churchill's

Funeral Home

We have been asked to announce the passing of Mr. Henry Robinson, who passed away on Sunday, November 24, 2019. Details of a Thanksgiving Service will be announced at a later date.



Condolences can be registered at churchillsfuneralhome.com

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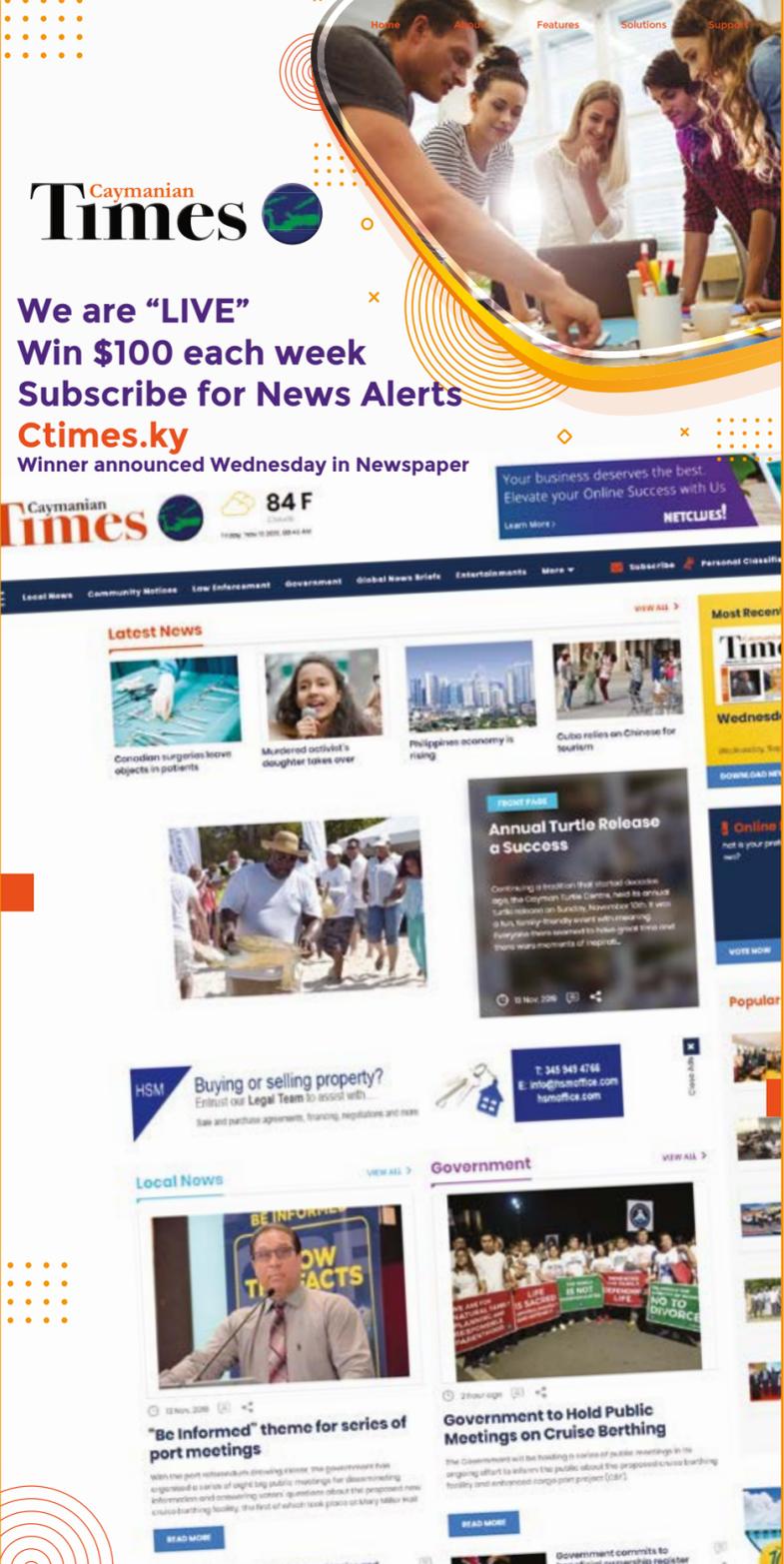


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Annual Turtle Release a Success

Buying or selling property? Entrust our Legal Team to assist with Sale and purchase agreements, financing, regulations and more.

Local News

Government

"Be Informed" theme for series of port meetings

Government to Hold Public Meetings on Cruise Berthing

LOVE SHOULDN'T HURT

Feeling afraid, trapped or silenced through physical, financial or emotional abuse is control...**not love.**

The Cayman Islands Crisis Centre offers services to help victims of domestic violence.

24 Hour Crisis Line - 943-2422

24/7 Safe Shelter - safe house for women and their children

Estella's Place - walk-in centre for all victims of domestic abuse

Aftercare Programme - for victims after leaving the shelter

If you are a victim of domestic violence, contact us now and find out how we can help.



CICC.ky
949 0366
info@cicc.ky



STAND UP FOR THE FUTURE OF CAYMAN

CPR CLAIMS:

Ships will come, even if we don't have piers.

FACT:

The cruise companies have repeatedly said they **will not tender** the larger size ships. The cruise market is the fastest growing tourism sector and in the next decade cruising in the Caribbean is **expected to increase** by 40%. If the Cayman Islands want to retain cruise business, a cruise berthing facility is the only option.



"As the ships get larger and are unable to tender guests in, I think over time you might see a decline in the number of guests coming to Cayman. Ships are becoming somewhat larger and, therefore, not able to tender in. I think over time there would be a decline."

Arnold Donald, CEO and President, Carnival Corporation

"It was never intended that our large Oasis Class, and upcoming Icon Class ships would be tendered. The size and capacity of these ships makes tendering impractical, and we have no plans for tendering them in the future."

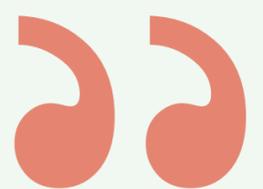
Michael Bayley, President and CEO, Royal Caribbean International

"Typically, when we purchase a new, larger ship, the older ships go out of service, they are a replacement for our older, smaller ships which are sold. What you will see over time is a phasing out of the older, smaller ships, and the fleet will be dominated by predominantly large ships. The cruise ship fleet you see now will be vastly different in the next ten years, and it will happen quickly. Every year you will see more larger ships and rapidly the cruise industry will transform to something different from what we see now."

Russell Benford, Vice President, Government Relations Americas, Royal Caribbean Cruises

"Today Carnival has 22 ships on order and 9 of those are the new advanced larger class of ships, powered by LNG and carrying 6,000 plus passengers. These new class of ships unfortunately won't go to destinations where we have to tender."

David Candib, Vice President, Development & Operations, Carnival Corporation



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CRUISE SHIP SCHEDULE — WEEK — DECEMBER 15 - 21



TOTAL SHIPS - 20
TOTAL PASSENGERS - 54,679

| Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| Veendam | Azamara Journey | Adventure of the Seas | Carnival Paradise | Regal Princess | Celebrity Equinox | |
| | Brilliance of the Seas | Carnival Legend | MSC Meraviglia | Carnival Glory | Aida Diva | |
| | Carnival Conquest | Volendam | Liberty of the Seas | MSC Armonia | | |
| | | Carnival Vista | Norwegian Getaway | Celebrity Equinox | | |
| | | Costa Luminosa | Celebrity Reflection | | | |
| | | | | | | |
| | | | | | | |
| Total Passengers |
| 1,629 | 6,168 | 12,444 | 17,955 | 11,547 | 4,936 | 0 |



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 All stores will reopen at 7:30 AM from December 27th – December 31st, 2019.
 We will reopen again at 7:30 AM on the 2nd of January 2020.

You feel good when you look good!



► Under 11 Champions, Prospect Primary School



► Under 11 Runner Up, George Town Primary

Primary Netball Champions Crowned

By Flynn Bush

The Truman Bodden Sports Complex has four netball courts and they were all in use on Wednesday, December 4th. This was the culmination of the Primary School netball season full of thrills and skills. The two divisions, Under-9 and Under-11, both had played a full season of games in the round-robin format and the top two teams from each of two groups had been determined. So, the third-place games and finals were set.

In the younger age group, a small school, Edna Moyle Primary School,

was scheduled to face a perennial powerhouse, Cayman Prep, for third place. Ultimately, the Prep athletes proved to be too much for their opponents and claimed the bronze slot.

For the finals, TMPS (formerly BTPS) took the court to do battle with the team from George Town Primary (GTPS). For the first few minutes, this was a more evenly matched game as both teams showed sparks of brilliance. It was not long, though, before BTPS enforced their dominance and raced ahead. When the dust had all settled, the team from Bodden Town had claimed the crown.

For the older girls, the Under-11 division, the third-place game pitted EMPS against TMPS. The game ended up being a lopsided affair, despite the athletes from EMPS' valiant efforts. The Bodden Town team soared and scored at will and the game ended with the score 12-1 in their favor.

In the finals of the Under-11 division, it was Prospect Primary (PPS) who had gone undefeated during a tough regular season, going against George Town Primary. GTPS was hoping to be the David to PPS' Goliath and take down a formidable foe. From the beginning, though, it looked like a different version of that

famous story. The Prospect players took control and did not relinquish it straight through to the final whistle. PPS were the newest champions of the Under-11 Primary School Netball League.

With the skill demonstrated by the players from all teams during this season, and the obvious progression throughout the three months of play, the future appears bright for Cayman netball. With a continued drive, some determined hard-work, and the undying support of our community, these players will form a very strong and talented base from which to form our national team. 🇻🇪

Marathon Kids Fun Run A Success

By Flynn Bush

On December 8th, the annual Cayman Islands Marathon was the main sporting event in the country. The island was host to hundreds of runners, dozens of which were from overseas. This has been the norm for all the years that the marathon has been in existence. However, an oft-overlooked aspect of the event, the kids fun run, has also reaped much benefit.

Routinely registrations in excess of 200 kids are received for this run. There have been some years where the number of entrants has eclipsed 300. This year was another bumper year as registrations hit 201.

To give some background, this children's event has always been free for children from 5 to 12-years-old. "The Kids Fun Run was introduced to encourage children to put down their tablets, phones and other technologies and get more active," said Rhonda Kelly, Co-Race Director. "This age is an ideal time for them to start adopting healthier habits and understanding the importance of exercise. The Kids Fun Run helps them do that."

This year, the entire group of participants showed up in front of the Government Administration Building in anticipation of the start. Fitness guru, Laura Ribbons led the runners in a structured warm-up and stretching session. Then, the athletes were divided into groups by age; 5 to 8-years-old, 9 to 10-years-old, and 11 to 12-years-old. After that, the groups were staggered at the starting line with the older athletes at the front. With the runners chomping at the bit, the go signal was given; and they were off.

Along the street, around the curves and down to the finish line the athletes ran. Some ran with gusto the entire way and some ran and walked in spurts. Most stopped at the water stop midway throughout the course, but some bypassed it. Some participants covered the entire distance with a smile on their face and some only flashed their pearly whites when they crossed the finish line and had their medal placed upon their neck. For every one of them, though, the event ended well.

You see, the desired end-result is a healthier generation of young Caymanians who know the value of playing and



moving outside. This event has achieved the initial stages of that goal. The proof is in the fact that year after year hundreds of young children get up in the morning to run just over half a mile with

a bunch of their peers. They enjoy the comradery, friendly competition, and the feeling of accomplishment as they cross the finish line. We can all thank the organizers for that. 🇻🇪

Cayman Heart Fund and Crighton Properties Donates AED to Academy Sports Club

With the help of Crighton Properties, Cayman Heart Fund recently donated an automatic external defibrillator (AED) to one of the Cayman Islands largest youth football clubs.

Having the AED onsite will now mean that the local football club has access to equipment in the case of emergencies which could literally help save a life.

"We are extremely grateful to the Cayman Heart Fund and Crighton Properties for this donation. Being prepared in case of an emergency within a sports environment serves a critical need," said Mr. Paul Byles, Head of Youth Development at Academy.

The Heart Fund will also arrange to provide training to close to a dozen coaches and team managers at Academy on how to use the device.

Academy is one of the largest football programs on island with over 200 youth players aged 4 to 19 years old, in addition to its men's team which participates in the CIFA Premier League.

"Given our environment with several hundred young players and parents present at many of our events I'm sure that this device will be appreciated by the entire Academy family," said Mr. Martin Cooke one of the club's directors.

Dr. Beraha, CHF Chairperson, said, "An AED is a lifesaving piece of equipment and when available during a cardiac arrest, it improves the chances of surviving and surviving without permanent damage. The permanent damage caused by a cardiac arrest can onset after as little as three minutes. The likelihood of survival decreases by as much as 10% for every minute past three after the event; this includes irreversible brain damage and even death.

We at the CHF are proud to have facilitated the donation of another AED to a high traffic area such as Academy Sports Field. Thanks to the generosity of Crighton Properties, Cayman has one more AED at a sports facility.



► Paul Byles, Head of Youth Development for Academy Sports Club | Dr. Bella Beraha, Cayman Heart Fund Chairperson | Martin Cooke, Academy Sports Club Director | Angelique Bodden, Cayman Heart Fund Coordinator

We look forwards to partnering with Academy for future trainings and health activities. The CHF encourages other sports facilities, and any facility, to consider buying an AED. With our AED program we are able to donate 1 AED to a facility in need for every 9 we sell to the private sector. Please call or email us to get more information on this and many other public programs we run".

The Cayman Heart Fund (CHF) is a non-profit, non-government organization dedicated to the reduction of heart and circulatory disease in the Cayman Islands. Heart and circulatory disease, known as cardiovascular disease (CVD), is the number one health problem in the Cayman Islands. For more information contact: 345-916-6324 or info@caymanheartfund.com. 🇻🇪

GLOBAL NEWS BRIEFS

Canada logging damages environment

Canada's logging industry has a larger and more damaging impact on forest health than previously thought, a new report has found, casting doubt on the sustainability of forestry management in the country.

The findings also raise questions about Canada's ability to make good on its international climate commitments, which partly rely on forests for carbon sequestration.

In a new report, the Toronto-based conservation group Wildlands League found that "logging scars" – the vestigial remains of roads, landings and turnoffs meant to accommodate heavy machinery – suppress forest regeneration. Because the dirt roads are so heavily compacted, seedlings have little chance of successfully repopulating the area.

Using drones to survey the 27 sites in northern Ontario, Trevor Hesselink, a land-use planner and former forestry policy analyst, found that the scars made up anywhere from 10 percent to nearly 25 percent of the areas where forests had once been logged.



► Canada's logging is hurting the environment

"The extent of the scarring and getting on the ground to see the longevity of the suppression effect, surprised me the most," Hesselink said.

Wildlands estimates that nearly 650,000 hectares of forest in Ontario – eight times the area of New York City – have been lost in the last three decades due to scarring.

While the province makes up a small part of the country's overall logging industry, Hesselink and his team believe the long-term damage to forests is probably more common than many realize. The practice of "full tree harvest" – where entire trees are cut down and moved to a landing area to be processed – is also used in western provinces, where the logging industry. 🌱

Philippines attracts shopping tourists

The Philippines is being positioned as a shopping destination for Chinese tourists as the Tourism Promotions Board recently held a travel sale event in China.

TPB recently held the Philippine Destination Travel Sale in Xiamen, where buyers from the port city and surrounding areas participated.

Spearheaded by the Tourism Promotions Board Philippines together with the Department of Tourism Shanghai and in partnership with SM Xiamen, the week-long event's theme was "Malling: It's More Fun In The Philippines".

The event featured presentations from Philippine hotels as well as onsite consumer activation activities such as food tasting, wearing of local costume, dance competition and basic beat box tutorial.

In May, the Department of Tourism partnered with SM Supermalls to launch the Malling is More Fun in the Philippines campaign, which aims to position the Philippines as a shopping destination.



► The Philippines is a magnet for Chinese tourists

Based on data from the DOT in 2017, shopping was the number one activity done by tourists visiting the country, with 51.6 percent of tourists taking part in it.

Shopping is also where tourists spend large amounts as it amounts to \$20.90 of the average daily expenditure per capita in 2017 of \$125.65.

DOT added that building up shopping tourism in the Philippines will spur economic growth, create millions of jobs, livelihoods and enterprises and help the Philippines become a globally recognised quality destination. 🌱

Honduras battling child malnutrition

Honduras is addressing the serious issue of malnutrition in children.

Tomalá is in Lempira in western Honduras, which has the highest rate of chronic child malnutrition in the country and well above average for Latin America. The region is also experiencing increased and longer-lasting droughts from rising temperatures, making it harder for people to grow and sell crops to feed their families.

Child malnutrition is a complex issue rooted in social, economic and environmental factors. "The challenge for us as a community is to join forces," said Dr Teresa de Jesus, who works at a health centre. "Focusing only on health will not work, family income and housing conditions also limit a child's development and increase the risk for undernourishment."

To support families, Honduras is partnering with the UN to design integrated development solutions that tackle the many issues which contrib-



► Child malnutrition is a big problem in Honduras

ute to malnutrition, boosting progress across the Sustainable Development Goals.

UNDP provides a key contribution with the 'SDG Combo' – that address all aspects of a multi-dimensional development challenge like child malnutrition.

Ground-breaking ways of collecting and combining data underpin this work. Feedback from people on services, data from NGOs, satellite data and the so-called geo-referenced administrative registries that collect hundreds of exclusion indicators to help map the needs of millions of people. 🌱

New Cuba hotel is top quality

Cuba has a new five-star hotel which opened its doors this week in the northern group of keys of Villa Clara, in the island's centre. The Grand Sirenis Cayo Santa María is the new luxury facility of Cuba's tourist destination, one of the island's most in demand today.

The hotel, belonging to the Spanish chain Sirenis Hotels & Resorts, has 612 double rooms, 18 junior suites and three suites, an all-inclusive service and two kilometres of fine sandy beach. In this sense, it favours environmental care and provides all the comforts demanded by those who choose this accommodation, the local media specified.

In addition, the facility offers its guests an architecture that combines a Caribbean style with contemporary touches, with fresh, modern and functional lines, as well as an offer of traditional Cuban cuisine and varied international proposals. For this it has two main buffet restaurants, four theme restaurants, a snack bar, a barbecue, and seven bars.



► Cuba's Grand Sirenis Cayo Santa Maria is magnificent

The resort also includes a sports club, a gym, two tennis courts and four large swimming pool areas, while visitors can also dive in the nearby coral reefs.

This is currently Cuba's high season for tourism, a crucial moment for this sector, one of the driving forces of the Cuban economy. At the end of December, the island's tourism authorities expect to receive about 4.3 million visitors, less than the 4.7 million in 2018 and the 5 million projected earlier this year, as a result of Washington's sanctions, among them the prohibition of the visits by US cruises. 🌱

Venezuelan exodus continues

Venezuelans are still pouring out of the country to find a better life.

Political instability, economic collapse and rising insecurity in Venezuela have triggered the flight of nearly 4.5 million people from their home country in recent years. Four out of five have remained in South American and Caribbean countries where the availability of work, healthcare and education services offer the chance to carve out a brighter future.

They are day labourers and nurses, teachers and shopkeepers. Some travel with their families, others hope to send money to cash-strapped relatives back home where the cost of living has spiralled out of control and a typical month's salary won't buy more than a bag of rice.

The movement of Venezuelans out of their country represents one of the fastest-growing displacement crises in the world and the most severe in Latin America's modern history - a humanitarian emergency stretching thousands



► Venezuelans are leaving the country in droves

of kilometres across multiple countries - to sparsely populated highlands of Colombia, the streets of Ecuador, Peru and Chile's largest cities, and beyond.

Governments and humanitarian agencies responding to the crisis see the numbers of departures continuing unabated. The International Organization for Migration and the UN Refugee Agency estimate that another two million Venezuelans will leave by the end of 2020 if outflows continue as they have for the past two years.

Some have the resources to travel by plane, land and sea, but many have no choice but to walk for days on end with only their most valuable possessions, relying on the generosity of strangers. 🌱

UK goes to the polls with NHS top priority

The National Health Service moved dramatically to the centre of the UK general election on Monday after a picture of a sick child sleeping on a hospital floor prompted the prime minister's first significant mis-step of the campaign. The UK held its general election yesterday (Thursday).

The row began when Boris Johnson refused to look at the photo of Jack Williment-Barr, who had been forced to lie on a pile of coats in a Leeds hospital last Tuesday because of a lack of beds. An oxygen mask lay beside the four-year-old boy. The image served to highlight the state of the NHS, one of the few areas on which the opposition Labour party is seen as somewhat more trusted than the Conservatives. It also underscored the perils of fighting an election in winter when the service is under maximum pressure.



► The National Health Service is a huge issue in the UK

As the incident escalated to dominate one of the final days of campaigning ahead of voting, Matt Hancock, the health secretary, was hastily dispatched to Leeds General Infirmary to contain Tory vulnerabilities over the taxpayer-funded service.

During the campaign Labour consistently highlighted the faltering performance of the NHS, which in some polls has become the main issue for voters, outstripping Brexit. 🌱

Rams eye another Super Bowl berth

The Los Angeles Rams have been inconsistent this season, but recent form indicates they could make it to Super Bowl again. The reigning NFC Champions have impressive wins against the New Orleans Saints and Chicago Bears, but inexplicable losses to the Tampa Bay Buccaneers and the Pittsburgh Steelers.

On Sunday night, the Rams recorded their best win of the season, dominating the NFC West leading Seattle Seahawks, 28-12.

In fact, in the Rams' last two games, they have outscored their opponents 62-19, and become unstoppable on both sides of the ball. Their defence, coming after allowing 45 points at home to Lamar Jackson and the Baltimore Ravens, held another MVP candidate in Russell Wilson without an offensive touchdown for 60 minutes.

"I think that's a sign of a good team," said starting quarterback Jared Goff

about how the defence has responded. "When bad things happen and you're able to respond that way, I think it's inevitable that you're going to face some adversity. We've responded to that. That's as bad as you can get beat on Monday Night Football at home. It's as bad as it gets, and we've come back from that and shown that we do have some fight to us."

The Rams improvement in form is partly down to the brilliance of star running back Todd Gurley.

The Rams sit a single game behind the Minnesota Vikings for the second wild card spot in the NFC. It's likely they will need to win to reach the playoffs. The Rams began the season with three straight victories, but inexplicably lost their way for the next few games.

Meanwhile, the Philadelphia Eagles are falling apart offensively, yet they couldn't be in a better position to claim another NFC East crown.



► Jared Goff is leading the Rams to the playoffs

Monday's 23-17 overtime victory over the New York Giants allowed the Eagles to pull even with the Dallas Cowboys at 6-7 overall in the NFL's worst division.

"To come in after halftime, backs against the wall, season-on-the-line type of thing," Eagles quarterback Carson Wentz said. "I was a little bummed we didn't win it in regulation. Overtime was huge for me personally and for the team."

The Cowboys still hold an edge for the division crown due to tiebreakers, but the Eagles aren't out of this race by any means, they could sneak into the postseason for a third straight year.

Wentz showed he could shoulder the burden of the entire offense. But the Eagles can't operate the same way they did against the 2-11 Giants and expect to survive. Philadelphia had one healthy wide receiver available by the end of Monday's game, and right tackle Lane Johnson left with an injury as well.

Those situations will have a significant influence over the division race.

Philly's options became severely limited when top receiver Alshon Jeffery suffered a non-contact injury early in the second quarter. He left without a catch and reportedly heard something pop, although there's hope that it isn't an Achilles injury.

"Guys were in positions that we definitely didn't practice this week," Wentz said after the game. "Guys go down. We're switching X and Z in the huddle and guys made the plays."

Greg Ward Jr. led all Eagles receivers with four catches for 34 yards. Rookie JJ Arcega-Whiteside snagged two passes for 29 yards. That's all the production Philadelphia's wide receivers could muster.

DeSean Jackson is already an injured reserve. Nelson Agholor missed Monday's game with a knee injury. Arcega-Whiteside didn't leave the game unscathed, either. The Eagles may have no choice but to bolster their receiving corps to make life easier on Wentz, even if Agholor, Jeffery or Arcega-Whiteside are fine moving forward. 🌐



► Carson Wentz must manage with a depleted offence

Usman wants nightmare for Covington

The UFC's final pay-per-view card features two bitter rivals that promises to round off the year in spectacular fashion Saturday at the T-Mobile Arena in Las Vegas. UFC 245 features three title fights with the main event being welterweight champion Kamaru Usman facing former interim champion Colby Covington in a grudge match.

Usman, 15-1, won the 170-pound title with a decision win over Tyron Woodley in March. He joined the UFC in 2015 after winning Season 21 of "The Ultimate Fighter" and is 10-0 with the promotion. The 32-year-old "Nigerian Nightmare" doesn't feel that he's received the respect he deserves in the sport and is determined to win this fight and build his brand.

Covington, who also sports a 15-1 career record, is on a seven-fight winning streak. His sole loss came in 2015 when Warley Alves submitted him in the first round. Covington began his UFC career in 2014 with three straight wins.

The 31-year-old Californian claimed the interim title last year with a unanimous decision over ex-lightweight champion Rafael Dos Anjos. Covington was later stripped of that belt when he



► Kamaru Usman is determined to beat Covington

could not face Woodley in a title unification bout as Covington needed nose surgery. Covington is coming off a win over ex-welterweight titleholder Robbie Lawler.

When the fight was announced in October, Usman had some pointed things to say about Covington's Donald Trump-influenced promotional tactics.

"Let's be honest, this thing is big," Usman said. "It's really, really big. Not just because it's a fighter against another fighter, it's what this whole fight represents. I'm an immigrant, and what this guy is putting on, the persona, what's really behind it? You can't just fake something if you don't somewhat believe it, so this is much more than just a fight. It represents a lot of different elements, which is going to bring a lot of different people from all walks." 🌐

Bucks springing surprises

Milwaukee Bucks are the in-form team in the NBA at present and they extended their winning streak as Giannis Antetokounmpo starred again on Monday.

Antetokounmpo posted a double-double to lead the Bucks past the Orlando Magic 110-101 and their 15th consecutive victory.

Reigning MVP Antetokounmpo scored 32 points and 15 rebounds in Milwaukee, where Khris Middleton added 20 points as the Bucks improved to 21-3. This is a remarkable turnaround by the Bucks. The 2018-19 Bucks never won 14 games in a row. They never came particularly close, either. They opened the season with seven straight wins, a feat they would later match. Then they hit six a few more times. Last season's Bucks were inconsistent, whereas this season they have considerably raised their game.

The Bucks are different in that they've managed to cut the dip in form cycle. An inexplicable home loss to the Jimmy Butler-less Miami Heat was surprising. They followed that up with two far more explicable losses, both on the road, to the Boston Celtics and Utah Jazz. Since that Utah game on Nov. 8, the Bucks have not lost, before more games this week.

On Monday, Dec. 16, the Bucks host the Dallas Mavericks. On Thursday,



► Giannis Antetokounmpo is leading the Bucks charge

Dec. 19, the Bucks host the Lakers. The former represents Antetokounmpo's greatest MVP threat. The latter represents arguably Milwaukee's greatest championship threat. The Lakers had not lost a game outside of Los Angeles before Tuesday.

Should the Bucks get through the Mavericks and Lakers, they are given a brief reprieve in a road trip to Madison Square Garden to face the Knicks. A home date with the Indiana Pacers looks a tougher challenge, but Milwaukee should be heavily favoured in that game.

Their Christmas date with the Philadelphia 76ers? Maybe not. The Sixers have a formidable record at home.

Whatever happens over the festive season, on current form, the Bucks can expect to reach the playoffs in the spring. 🌐

Lara: Two Indians can top my 400

Former West Indies batsman Brian Lara's unbeaten 400 has been the highest individual Test score for a while now. At various points since the gargantuan score it has looked like a mountain that cannot be climbed.

It was back in 2004 that England's bowlers faced the brunt of Lara's fury, and since then very few batsmen have come close to scoring a quadruple century. Lara's record has stood unperturbed for the last 15 years and looks set to remain intact for a lot longer because there are fewer Tests played and the emphasis is on shorter formats.

Recently, Australian opener David Warner looked as if he would with an unbeaten knock of 335 against Pakistan at the Adelaide Oval. However, the Aussie skipper Tim Paine decided to declare the innings, leaving Warner 65 runs short of Lara's record.

For a batsman to cross a 400-run mark, he will need to have the ability to stay at the crease for a long time, with immense concentration powers. At the same time, he also needs to score his runs quickly so that the match doesn't end in a stalemate.

The former West Indies captain recently named two Indian players capable of breaking his record; and according to the 50-year-old Trinidadian, Rohit Sharma and teenager Prithvi Shaw are the most likely.

"A guy like Rohit Sharma who you know you wonder if he's still a Test cricketer or not," Lara said. "If he gets going on a good day, on his day, on a good pitch, right situation he can do it," Lara added.

On another talented Mumbai batsman, Shaw, the Windies legend said: "It will need an attacking option. I know he's fell off the radar a little bit, Prith-



► Rohit Sharma is a brilliant Test batsman

vi Shaw was one of those attacking options. Hey, here's a 19-year-old who has

the world in front of him, hopefully, he can come back soon." 🌐

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By THOMAS JOSEPH

ACROSS

- 1 Indiana player
- 6 Looks upon
- 11 Solitary
- 12 Mumbai's nation
- 13 Like some stoves
- 15 Court divider
- 16 Picnic invader
- 17 Brit's brew
- 18 Brit's brew
- 20 Not obtuse
- 23 Mistake
- 27 Do some modeling
- 28 Corn Belt state
- 29 Fine-tune
- 31 Boxer Listen
- 32 Holds onto
- 34 The works
- 37 Letter after sigma
- 38 Soccer's Hamm
- 41 Lathe's use
- 44 From the area
- 45 Rich cake
- 46 Sculpting medium
- 47 Got to one's feet

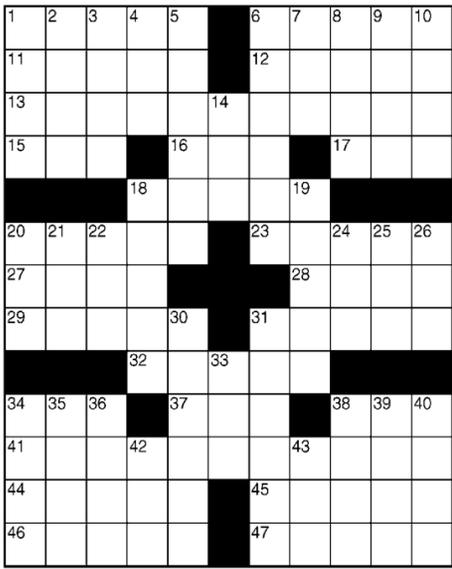
DOWN

- 2 Lotion additive
- 3 Old codger
- 4 Conclude
- 5 Money-back offer
- 6 Moral excellence
- 7 Road-house
- 8 Fix text
- 9 Carafe contents
- 10 Long account
- 14 First numero
- 18 T-bone, e.g.
- 19 Singing groups
- 20 Fitting
- 21 Milk source
- 22 Take advantage of
- 24 Director Howard
- 25 Hold title
- 26 Sunbeam to
- 30 Stovetop item
- 31 Brief bursts
- 33 Water, in France
- 34 Saddler's tools
- 35 Pirate's take
- 36 Nuts
- 38 Painter Joan
- 39 A fan of
- 40 Senior
- 42 Dapper guy
- 43 Negating word



Yesterday's answer

- 21 Milk source
- 22 Take advantage of
- 24 Director Howard
- 25 Hold title
- 26 Sunbeam to
- 30 Stovetop item
- 31 Brief bursts
- 33 Water, in France
- 34 Saddler's tools
- 35 Pirate's take
- 36 Nuts
- 38 Painter Joan
- 39 A fan of
- 40 Senior
- 42 Dapper guy
- 43 Negating word



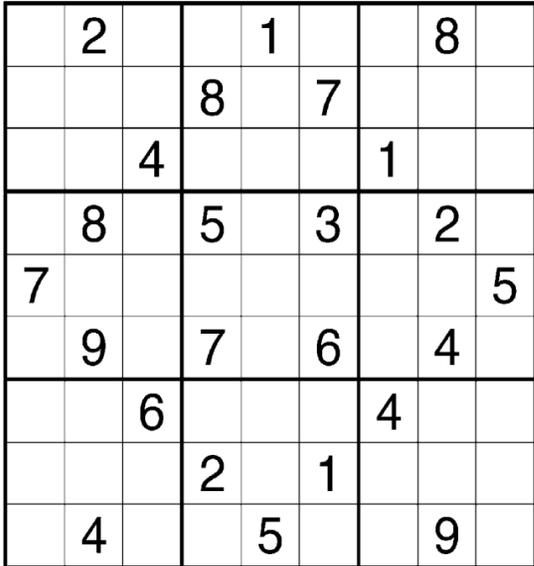
11-27

SUDOKU

Sudoku is a number-placing puzzle based on a 9x9 grid with several given numbers. The object is to place the numbers 1 to 9 in the empty squares so that each row, each column and each 3x3 box contains the same number only once. The difficulty level of the Conceptis Sudoku increases from Monday to Sunday.

Conceptis Sudoku

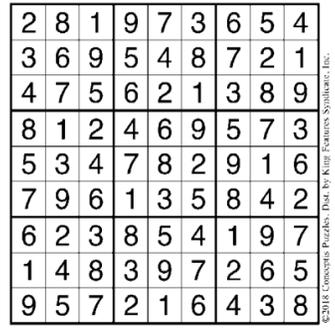
By Dave Green



Difficulty Level ★★★★★

10/12

Answer to previous puzzle



Difficulty Level ★★★

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Word Search



Find the listed words in the diagram. They run in all directions – forward, back, up, down and diagonally.

- Appraise
- Assay
- Assess
- Audit
- Check
- Examine
- Experiment
- Inquire
- Inspect
- Investigate
- Measure
- Monitor
- Observe
- Probe
- Prove
- Research
- Review
- Scan
- Study
- Test
- Watch
- Weigh



CURTIS

By Ray Billingsley



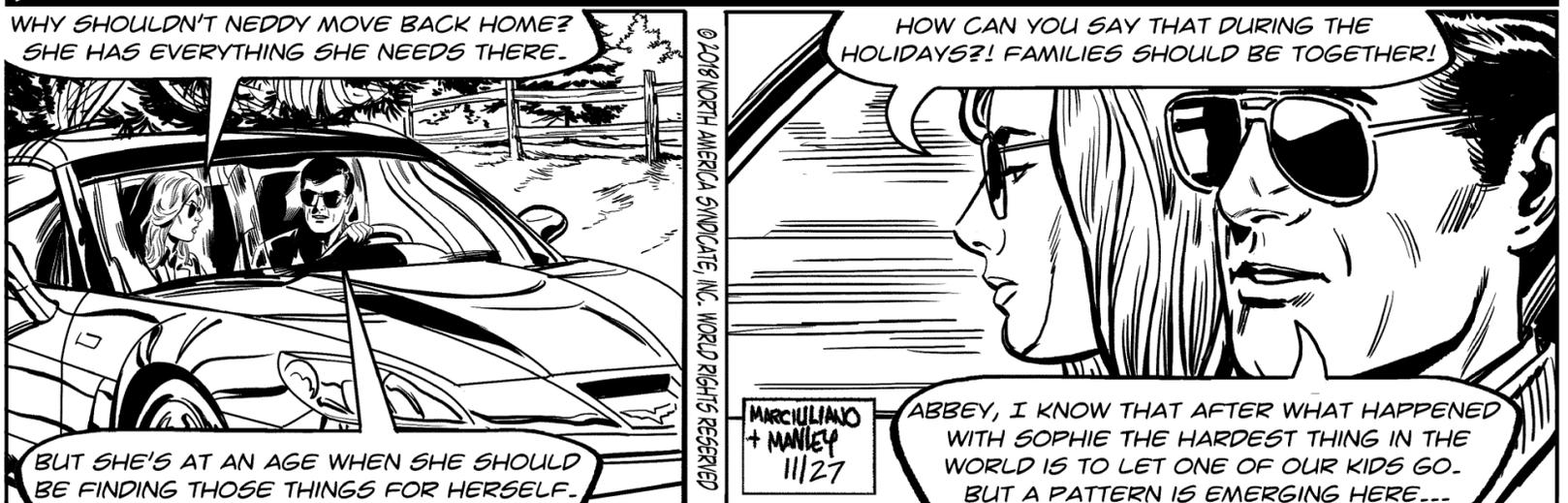
THE AMAZING SPIDER MAN

By Stan Lee



JUDGE PARKER

By Woody Wilson & Mike Manley



STAND UP FOR THE FUTURE OF CAYMAN

CPR CLAIMS:

Ships will come, even if we don't have piers.

FACT:

The cruise companies have repeatedly said they **will not tender** the larger size ships. The cruise market is the fastest growing tourism sector and in the next decade cruising in the Caribbean is **expected to increase** by 40%. If the Cayman Islands want to retain cruise business, a cruise berthing facility is the only option.



"As the ships get larger and are unable to tender guests in, I think over time you might see a decline in the number of guests coming to Cayman. Ships are becoming somewhat larger and, therefore, not able to tender in. I think over time there would be a decline."

Arnold Donald, CEO and President, Carnival Corporation

"It was never intended that our large Oasis Class, and upcoming Icon Class ships would be tendered. The size and capacity of these ships makes tendering impractical, and we have no plans for tendering them in the future."

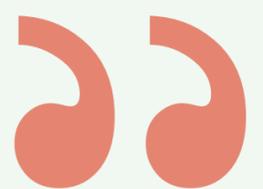
Michael Bayley, President and CEO, Royal Caribbean International

"Typically, when we purchase a new, larger ship, the older ships go out of service, they are a replacement for our older, smaller ships which are sold. What you will see over time is a phasing out of the older, smaller ships, and the fleet will be dominated by predominantly large ships. The cruise ship fleet you see now will be vastly different in the next ten years, and it will happen quickly. Every year you will see more larger ships and rapidly the cruise industry will transform to something different from what we see now."

Russell Benford, Vice President, Government Relations Americas, Royal Caribbean Cruises

"Today Carnival has 22 ships on order and 9 of those are the new advanced larger class of ships, powered by LNG and carrying 6,000 plus passengers. These new class of ships unfortunately won't go to destinations where we have to tender."

David Candib, Vice President, Development & Operations, Carnival Corporation



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